

7 chhVi g'i bX`GdfYY!BY]» Y.
K UggYfYbhbU\ a Y`[UbnhÄ[][`j YfVchYb °

7 chhVi g'j Yf\Äb[h'[UbnhÄ[][Yg`K UggYfYbhbU\ a Yj YfVch
Ui Z[fi bX`U_i hYb`K UggYfa Ub[Y`gž`VYhfc ZYb`g]bX`U`Y
C VYfZÄWYb[Yk ÄggYf"



7 chhVi gž`8 Yi hgW\`UbX`!`5V`XYa`_ca a YbXYb` : fY]hU[`hf]hh`]b
7 chhVi g'i bX`]a` @UbX_fY]g`GdfYY!BY]» Y`Y]b`[UbnhÄ[][Yg`J YfVch
Zøf`X]Y`K UggYfYbhbU\ a Y`Ui g` :`ØggYb`i bX`GYYb`]b`? fUZn`'8]YgY
9bhgWY]Xi b[ž`X]Y`Y]bY`J YfgWÄfZi b[`XYf`j cf\Yf][Yb`FY[Y`i b[
XUfghY`hž`f]W\hYh`g]W\`Ui Z`U`Y`C VYfZÄWYb[Yk ÄggYf`]a
GhUXh[YV]Yhj cb`7 chhVi g'i bX`XUg`9]bni [g[YV]Yh`XYf`GdfYY`]a
GdfYY!BY]» Y!`? fY]g`"Ni j cf`k Uf`X]Y`K UggYfYbhbU\ a Y`YX][`]W`j cb
, `V]g`&\$`! \f`i bhYfgU[h`"; fi bX`Zøf`X]YgY`A U» bU\ a Yb`]gh`XYf
Ub\U`hYbXY`K UggYfa Ub[Y`ž`XYf`Xi fW\`b]YXf][Y`K UggYfghÄbXY`]b
XYf`GdfYY`i bX`Ub\U`hYbX`[Yf]b[Y`B]YXYfgW\`Ä[Y`j Yfi fgUW`h`k]fX`
8Yf`K UggYfghUbX`Ua`DY[Y`@Y]VgW\`fB U\ a Y!GdfYYk U`XE`"Y[h
VYfY]hg`gY]h`ØVYf`Y]bYf`K cWY`i bhYf`_f]h]gWYb`K YfhYbž`k Ug`X]Y
fUgWY`FYU_h]cb`XYf`6Y\ØfXYb`YfZcfXYf`]W\`a UW`hY`"K Y]hYf\]b

a ØggYb`X]Y`6Øf[Yf`VYUWk hYbž`XUgg`X]Y`gÅWk g]gWk Yb`GdY]Wk Yf`i bX
X]Y`HU`gdYffY`GdfYa VYf[`VYfY]hg`ni gÅhn`]Wk`K UggYf`UV[YVYbž
`YXcWk`XUg`U`hi Y`Y`?cbh]b[Ybh`ZØf`XYb`A cbUh`ž b]`YfgWk`ÒdZh]ghž
gcXUgg`Y]bY`k Y]hYfY`K UggYfUV[UVY`b]Wk`h`a`Ò[`]Wk`]gh"

8]Y`GhUXh`7chhVi`g`i bX`XYf`@UbX`fY]g`GdfYY!BY]»Y`Y[Yb`[fc»Yb
K Yfh`Ui ZX]YgYb`GWk f]hhž`i a`XYf`b]Wk`h`Ui gfY]Wk`YbXYb
K UggYfj Yfgcf[i b[`Ybh[Y[Ybni`k]f`_Yb" `8]Y`5`"[Ya`Y]bj YfZØ[i b[
VYhf]Zh`b]Wk`h`bi f`7chhVi`gž`gcbXYfb`Ui Wk`nU`fY]Wk`Y`k Y]hYfY
GhÅXhY`i bX` ; Ya`Y]bXYb`]a`@UbX`fY]gž`XUfi bhYf`GdfYa VYf[ž
8fYV`_Ui ž`?c`_k]hnž`BYi` \Ui`gYbž`K]YgYb[fi bXž` : Y`]I`gYY`gck]Y`XUg
5a`h`8`ØVYfb!@UbX`i bX`a`Y`fYfY` ; Ya`Y]bXYb`XYf`Ya`hYf`DY]hn`i bX
6i`f[" `8]YgY`A`U»`bU`a`Yb`g]bX`HY`]`Y]bYf`VfY]hYfYb`GhfUhY[]Y`ni`f
K UggYfa`Yb[YØVYfk`UWk`i b[`i bX`!j`Yfk`U`hi`b[`]b`XYf`fY[]cbž`X]Y
Xi`fWk`_]a`Uhc`c[]gWk`Y`J`YfÅbXYfi`b[Yb`i bX`X]Y`XUa`]h
Y]b`Yf[Y`YbXYb`<`YfUi`gZcfXYfi`b[Yb`gWk`k`Yfk]Y[YbXY`DfcV`Ya`Y
ni`j`Yfi`fgUWk`Yb`gWk`Y]bYb"

? `]a`Uh]gWk`Y`<`YfUi`gZcfXYfi`b[Yb`i bX
5bdUggi`b[gghfUhY[]Yb

8]Y`[Y[Ybk`Åfh][Yb`<`YfUi`gZcfXYfi`b[Yb`]a`6YfY]Wk
K UggYfYbhbU`a`Y`g]bX`b]Wk`h`U`Y]b`j`cb`c`_U`Ya`7`UfU`hYf" `@Ui`h
XYa`**I`a`k`Y`hVi`bXYgUa`h`g]**bX`X]Y`i`fgUWk`Yb`ZØf
K UggYf`_bUdd`Y]h`]b`8Yi`hgWk`UbX`j`]Y`gWk`]Wk`h][" `5b`U`hYbXY
HfcW`Yb`Y]hž`c`Y`HYa`dYfUhi`fYb`i bX`[Yf]b[Yg`K UggYfXUf[YVch
g]bX`nYbhfU`Y` : U`hc`fYbž`X]Y`Xi`fWk`X]Y`?`]a`U`f]gY`j`YfghÅ`f`h
k`YfXYb" `8]Y`K UggYfei`U`]hÅ`h`Y]XYh`ni`bY`a`YbX`i`bhYf
B]hfUhVY`Ughi`b[Ybž`i bX`X]Y`5bZcfXYfi`b[Yb`XYf`@UbXk`]fhgWk`UZh
hfU[Yb`ni`gÅhn`]Wk`ni`XYb`k`UWk`gYbXYb`K UggYfVYXUfZ]b`i`fVUbYb
FY[]cbYb`VY]" `8]Yg`nk`]b[h`fY[]cbU`Y`9bhgWk`Y]Xi`b[ghfÅ[Yf`XUni`ž
ZZY`_hj`Y`i bX`bUWk`U`h][Y`@Øgi`b[Yb`ZØf`X]Y
K UggYfVYk`]fhgWk`UZh`i`b[`ni`gi`Wk`Ybž`i`a`ni`_ØbZh][Y
Bi`hni`b[g`cbZ]_hY`ni`j`Yfa`Y]XYb"

⊕`j`YfgWk]YXYbYb` : c`fgWk`i`b[gdfc`Y`_hYbž`k`]Y`XYa`K`58`?`]a`!
Dfc`Y`_hž`k`i`fXYb`A`U»`bU`a`Yb`ni`f`J`YfVYggYfi`b[`XYf
K UggYfVYk`]fhgWk`UZh`i`b[`i bX`ni`f`5bdUggi`b[`Ub`XYb`?`]a`Uk`UbXY`

j cf[YgW\`U[Yb"8]YgY'i a ZUggYb`X]Y: ÒfXYfi b[`j cb
 K UggYfYZZ]n]Ybnž`X]Y`a d`Ya Ybh]Yfi b[`j cb
 5bdUggi b[ga U» bU\`a Yb`gck]Y`X]Y`GhÀf_i b[`XYf
 Ni gUa a YbUfVY]h`nk]gW\`Yb`j YfgW\`YXYbYb`Bi hnYf[fi ddYb"9g
 k]fX`Ui W\`Ya dZc\`Ybž`XYb`bUhØf`]W\`Yb`K UggYf\`Ui g\`U`h`ghÀf`_Yf
 ni `VYfØW_g]W\`h][Yb`i bX`[YY][bYhY`fYW\`h]W\`Y
 F U\`a YbVYX]b[i b[Yb`ni `gW\`UZZYbž`i a `Y]bY`g]W\`YfY`i bX`[YfYW\`hY
 K UggYfj Yfgcf[i b[`ZØf`U`Y`Bi hnYf[fi ddYb`ni `[Yk À\`f`Y]ghYb"

ð`5bVYhfUW\`h`XYf`U`_hi Y`Yb`G]hi Uh]cb`i bX`XYf`dfc[bcgh]n]YfhYb
 F ØW_[Àb[Y`XYf`K UggYfj YfZØ[VUf`_]h`k]fX`XYi h`]W\`ž`XUgg`X]Y
 ?ca V]bUh]cb`Ui g`fY[]cbU`Yb`k UggYfk]fhgW\`UZh`]W\`Yb`A U» bU\`a Yb
 i bX`Y]bYf`[YgUa h\`Y]h`]W\`Yb`6YhfUW\`hi b[`XYf
 k UggYfk]fhgW\`UZh`]W\`Yb`< YfUi gZcfXYfi b[Yb`Xf]b[YbX`bch`k YbX][
]gh"8]Yg`]gh`VYgcbXYfg`k]W\`h][ž`i a `X]Y`@VYbgei U`]h`h`]b`XYf
 F Y[]cb`ni `gW\`ØhnYb`i bX`ni `ZØfXYfb"

8YhU]`g	
C fh	7chhVi gž`8Yi hgW\`UbX
E i Y`Yb	<ul style="list-style-type: none"> • k k k "fVV&("XY • a UYf_]gW\`Yf!VchY"XY • k k k "i a k Y`hVi bXYgUa h"XY

6Ygi W\`Yb`G]Y`i bg`Ui Z.`a Y]b!VYf`]b"bYh