

7 \ f]ghc g`J K `? ÀZYf. `? i bghk Yf_ `VY[Y]ghYfh
]b`XYf`BYi Yb`BUh]cbU`[U`Yf]Y`°

5V`XYa `%"' ħ b]`&\$&) `k]fX`]b`6Yf`]b`Y]b`J K `? ÀZYf`j`cb
7 \ f]ghc `]b`XYf`BYi Yb`BUh]cbU`[U`Yf]Y`i`bX`Y]bY
@]W\hdfc`Y`_h]cb`Ua` `FY]W\ghU[` [YnY][`h`



6Yf`]b`ž`8Yi hgW\`UbX`!`8]Y`?`i`bghk`Y`h`]b`6Yf`]b`k`]fX`ni`fnY]hj`cb
nk`Y]`VYa`Yf`_Ybgk`YfhYb`9fY][`b]ggYb`[`YdfÄ[`hž`X]Y`Ub`X]Y
`YVYbX][`Y`;`YgW\]W\hY`XYf`?`i`bgh]bghU`U`h]cb`j`cb`7 \ f]ghc`i`bX
`X`UbbY!`7`Ui`XY`Yf]bbYfb`"5V`A`]h`rk`cW\ž`XYb`%"' ħ b]`&\$&)`ž`nY][`h
X]Y`BYi`Y`BUh]cbU`[`U`Yf]Y`Y]bYb`j`cb`7 \ f]ghc`j`YfdUW`_hYb`J`K
?`ÀZYf`"8]YgYg`?`i`bghk`Yf`_ž`Y]bY`@Y]\`[`UVY`i`bX`HY]`XYf`5i`gghY`i`b[
`NYffY]»`dfcVY`"?"`i`bgh`nk`]gW\Yb`Dc`h]_`i`bX`i`YgY`gW\UZh`ž`ghUa`a`h
i`fgdfØb[`_]W\`Ui`g`XYa` `X\`f`&\$%(`"9g`]gh`Y]bY`<`ca`a`U[`Y`Ub`X]Y
YfghY`5`_h]cb`XYf`?`ØbghYfž`X]Y`%-`*`'`]b`8`ØggY`XcfZ`ghUhhZUbX`

6Y]`XYf`_Øfn`]W\`dfÄgYbh]YfhYb`J`YfdUW`_i`b[`XYg`J`K` `?`ÀZYfgž
6Ui`U\`f`%-`*`%ž`k`i`fXY`XUg`i`U\`fnYi`[`]b`Y]b`a`]bh[`fØbYg`i`Yk`YVY
[`Y\Ø`h`"J`cf`XYf`_bgnYb]Yfi`b[`YbhžYfbhY`a`Ub`U`Y`i`Øgg][`_Y]hYbž

i bX`XUg`5i hc`k i fXY`Ui ZFc`Yb`a cbh]Yfh"7\]ghc`i bX`XUbbY!
7`Ui XY`\UhYb`ghYhg`XYb`5bgdfi WłżX]Y`K U\fbY\`a i b[`j cb
CV_Y`hYb`ni `j Yf`AbXYfbž`i bX`X]Yg`gWł`Y» h`bYVYb`i: U\fnYi [Yb
Ui Wł`i; YV`Ai XY`i bX`[UbnY`@UbXgWł UZhYb`Y]b"

9f]bbYfi b[`Ub`Y]bY`]_cb]gWł Y`5_h]cb

9]b`k Y]hYfYg`<][\`][\h`XYf`_ca a YbXYb`K cWł Y`]gh`X]Y
@]Wł hdfc`Y_h]cbž`X]Y`Ub`Àgg`]Wł`XYg`' \$" `ž V]`Ài a g`XYf`VYfØ`a hYb
J Yf\Ø`i b[`XYg`FY]Wł ghU[g[YV`Ai XYg`ghUhh]bXYh"J cb`A cbhU[ž
XYa`' - "ž b]ž`V]g`ni a`' &\$" `ž b]`&\$&) `k]fX`X]Y`i: UggUXY`XYg
FY]Wł ghU[g`UVYbXg`i`i a]b]Yfh"8]YgY`gdY`hU`i`ÀfY`Dfc`Y_h]cb
YfZc`[h`a`h`&(`<cWł`Y]ghi b[gdfc`Y`hc`fYbž`X]Y`X]Y`i`i g]cb`Y]bYf
YfbYi hYb`J Yf\Ø`i b[`YfnYi [Yb`gc`Yb"GY`k]fX`YXYb`5VYbX
nk]gWł Yb`&%` \$`i bX`\$%`\$`\$`i \f`ni`gY\Yb`gY]b`i bX`k]YXYf\c`h]g]Wł
U`Y`&\$`A]bi hYb"

8]Y`i fgdfØb[`]Wł Y`J Yf\Ø`i b[`XYg`FY]Wł ghU[g`ZUbX`Ua`%+`"ž b]
%-`-`)`ghUhh`i bX`k Uf`Y]b`9fY][b]g`j cb`Ybcfa Yf`gma Vc`]gWł Yf
6YXYi hi b[`", VYf`%\$"\$`\$`\$`E i UxfUha YhYf`ZYi YfZYghYg
Dc`mdfcdm`Yb[Yk YVY`k i fXYb`j Yfk YbXYhž`i a`XUg`; YV`Ai XY
Y]bni \Ø`Ybž`k Ug`k Y`hk Y]h`ZØf`5i ZgY\Yb`gcf[hY`i bX`Yhk U`ZØbZ
A]`]cbYb`6Ygi Wł Yf`Ubn]Y\h"8]Y`; YbY\`a][i b[`Yf\]Y`h`7\]ghc
bUWł`&`' `U\`fYb`D`Ubi b[ž`i bX`XYf`6i bXYghU[`j ch]YfhY`%`-`(`a`]h
&`-`)`ni`' &`&`' `Gh]a a Yb`ZØf`X]Y`5_h]cb"8]Yg`k Uf`b]Wł h`c`b`Y
K]XYfghUbXž`XYbb`i bhYf`UbXYfYa`' ?Ubn`Yf`?c\`k Uf`[Y[Yb`X]Y
J Yf\Ø`i b[`XYg`VYXYi hgUa Yb`6Ui k Yf`_g"

? i bgh`i bX`? cbhfcj YfgY

8]Y`@]Wł hdfc`Y_h]cb`k]fX`b]Wł h`bi f`j cb`i: fYi XYž`gcbXYfb`Ui Wł`j cb
?f]h]_`VY[`Y]hYh"9]b][Y`Ni gWł Ui Yf`VYa`Àb[Y`bž`XUgg`X]Y
Dfc`Y_h]cb`a Y\`f`Yb`h\Ø`h`U`g`j YfgWł`Y]Yfh"8]Y`@]Wł hg\`ck ž`X]Y`XUg
: `UhYfb`Y]bYg`Ghc`ZYg`ja`]h]Yfhž`Àggh`XUg`NYbhfi a`XYf`8Ya`c`fUh]Y
g]Wł hVUf`k YfXYbž`k À\`fYbX`XUg`i fgdfØb[`]Wł Y`?i bghk Yf`_j`cb
7\]ghc`ghUV]`k Uf`i bX`Y]bYb`UbXYfYb`Àgh\Yh]gWł Yb`5bgUhn
j YfZc`[hY" `F`c`UbX`GdYW`Yfž`Y]b`i bhYfbY\`a Yfž`j Yfk Y]gh`Ui Z`X]Y
K]XYfgh`AbXYž`X]Y`Yg`XUa U`g`[Y[Yb`X]Y`F`YU`]g]Yfi b[`XYf`X`YY`[UVž`

i bX'a Yf_h'Ubž'XUgg'X]Y'J Yf\Ø`i b['Ui W'U`g'7\UbW' '[YgY\Yb
k i fXYž'i a 'Y]bY'\Y]hYfY'NÀgi f'ZØf'XUg'\]ghc f]gW'VY`UghYhY
; YVÀi XY'ni 'gW UZZYb"

⇒ XYf'GhUXh'g]bX'Ui W'Gci j Yb]fg'k]Y'Dcgh_UfhYb'a]h'XYa
j Yf\Ø`hYb'F Y]W ghU['Yf\À'h]W ž'i bX'nU\`fY]W Y'6ØW Yf'ØVYf
X]YgYg'?i bghdfc'Y_h'g]bX'ja 'l a 'Ui Z': chcUi gghY`i b[Yb']a '7#C
nY][Yb'X]Y'Ya ch]cbU'Y'F YgcbUb'n'XYf'XUa U'] [Yb'5_h]cb'i bX'XYb
9]bZi gg'Ui Z'X]Y'; YgY`gW UZh'8]YgY'VY]XYb'J YfUbghU`hi b[Yb']b
6Yf']b'a UW Yb'XYi h]W ž'k]Y'7\]f]ghc'i bX'ŸUbbY!7`Ui XY'b]W h'bi f
?i bghgW UZZYbXYž'gcbXYfb'Ui W'_i`hi f\]ghc f]gW Y'5_hYi fY'g]bXž
X]Y'a]h']\fYf'5fVY]h'Y]bY'VfY]hY'2 ZZYb h]W_Y]h'VYk Y[Yb"

8YhU]`g	
C fh	6Yf`]bž'8Yi hgW`UbX
E i Y`Yb	<ul style="list-style-type: none"> • k k k "fVV&("XY • k k k "VYf`]b"XY • k k k "ZUn"bYh

6Ygi W Yb'G]Y'i bg'Ui Z.'a Y]b!VYf`]b"bYh