

B Yi Yg' i `hi fei Ufh]Yf`]b`6Yf`]b. `? ca a h XYf` < UfXYfVYf[d`Uhn`^Y hnh3

6Yf`]b`Yfk Y]hYfh'gY]b`_i`hi fY`Yg`5b[YVch`5V`&\$&(`_ÖbbYb
: `ÀWYb`Ua` `< UfXYfVYf[d`Uhn`ZÖf`A Äf`_hY`i bX`9j Ybhg
[Ya]YhYh'k YfXYb"

< UfXYbVYf[d`Uhnž`%\$ * & `6Yf`]bž`8Yi hgW`UbX`!`B5; #B5;
FYXU_h]cb` `

6Yf`]bž`X]Y`di`g]YfYbXY`<Ui dhghUXh`8Yi hgW`UbXgž`n]Y`h`YfbYi h
U`Y`FY[]ghYf`9]b`Ui ZfY[YbXYg`bYi Yg`Dfc`Y`_h`ghY`h`j`cf`XYf`HÖf.
8Yf`< UfXYfVYf[d`Uhn`j`cf`XYa`6U`b`c`Z`Ncc`k`]fX`VU`X`ni`f`6Ø`bY
ZÖf`A Äf`_hY`ž`?i`hi`f!9j`Ybhg`i`bX`#Zcfa`Uh]cbgj`YfUbghU`hi`b[Yb`"8]Yg
]gh`HY]`XYg`Ua`V]h]cb]YfhYb`Dfc`Y`_hg`Ga`Ufh`GdUW`ž`XUg`XUfUi`Z
UVn]Y`hž`XYb`gØX`]WYb`HY]`XYg`6U`b`c`Zgj`cfd`UhnYg`]b`Y]bYb
a`cXYfbYb`GhUXhd`Uhn`a`]hj`YfVYggYfhYf`5i`ZYbh`U`hgei`U`]h`Ä`h`ni
j`Yfk`UbXY`b`"@Ui`h`6Yf`]b`@j`Y`_ÖbbYb`UV`XYa`b`ÄW`ghYb`#U`f
]bhYfYgg]YfhY`5bV]YhYf`:`ÀWYb`Ui`ZX]YgYa`nYbhfU`Yb`D`Uhn
a`]YhYb`"6YgcbXYfg`[Yk`ØbgW`h`g]bX`5b[YVchY`a`]h`c`_U`Ya`6Yni`[
cXYf`[Ya`Y]bbØhn][Y`#]h]Uh]j`Ybž`k`Ä`fYbX`K`YfVi`b[`]`fc`»`Yf
l`bhYfbY`a`Yb`i`bYfk`ØbgW`h]gh"

8cW`b]W`h`U`Yg`Äi`Zi`fY]Vi`b[g`c`g`8`Ug`Dfc`Y`_h`gh`Ö`h`Ui`Zj`]Y`
?f]h]_`"8Yf`D`Uhnž`XYf`V]g`&\$`*`i`a`[YghU`hYh`k`YfXYb`gc`ž`U`h
VYfY]hg`Y`hnh`a`]h`<YfUi`gZcfXYfi`b[Yb`ni`_`Äa`dZYb`"F`c`ZA`]Yb`_i`gž
XYf`Dfc`Y`_hY]hYfž`VYf]W`hYh`j`cb`Dfc`V`Ya`Yb`a`]h`5`_`c`c`_]Yfb`i`bX
C`VXUW`c`gYbž`X]Y`bYi`Y`G]hnV`Äb`_Y`U`g`GW`U`Zd`Ä`hnY`a`]ggVfUi`W`Yb`
Hfchn`X]YgYf`GW`k`]Yf][`_Y]hYb`k`]fX`XYf`D`Uhn`k`Y]hYf`]b`U`g
_i`hi`fY`Yf`<`chgdch`[YZÖfXYfhž`Ui`W`k`Yb`b`Y]b][`Y`Dc`]h]_Yfž`k`]Y`X]Y
GD8!:`fU`_h]cbž`g`_Ydh]gW`g]bX`i`bX`X]Y`9][`bi`b[`XYg`GhUbX`cfhg`ZÖf
_i`hi`fY`Y`J`YfUbghU`hi`b[Yb`]b`:`fU[Y`ghY`Yb"

9]b`D`Uhn`ZØf`U`Y 3

8]Y`i a [YghU`hi b[`XYg`< UfXYfVYf[d`UhnYg`]gh`b]W`h`bi f`Y]bY`i: fU[Y
XYf`Y`gh\Yh]_ž`gcbXYfb`Ui W`XYf`gcn]U`Yb`J YfUbhk c fhi b["8]Y
6Yn]f_gj YfcfXbYhYbj YfgUa a`i b[`Uhg]W`a Y`f\Y]h]W`ZØf`X]Y
; fØbXi b[`Y]bYf`[Ya Y]bbØhn][Yb`6YhfY]VYf[YgY`gW`UZh
Ui g[YgdfcW`Ybž`i a`X]Y`D`ÀbY`j cfUbni hfY]VYb`"8cW`X]Y`@]b_Yb
_f]h]g]YfYb`X]Y`a Ub[Y`bXY`6Øf[YfVYhY]] i b[`i bX`X]Y`GD8`ZØ`h
g]W`j cb`XYb`9bhgW`Y]Xi b[Yb`ØVYffi a`dY`h`8Yf`6Yn]f_`a ÒW`hY
a`h`X]YgYf`⊕]h]Uh]j Y`X]Y`5i ZYbh\U`hgei U`]h`h`Yf\Ò\Yb`i bX
[`Y]W`nY]h][`Y]b`_i`hi fY`Yg`5b[YVch`gW`UZZYbž`XUg`X]Y`J]Y`ZU`h
6Yf`]bg`k]XYfgd]Y[Y`h"

8]Y`i: fU[Y`V`Y]Vh`?Ubb`XYf`< UfXYfVYf[d`Uhn`k]f_]W`ni`Y]bYa
`VYbX][Yb`?i`hi fei Ufh]Yf`k YfXYb3`9]b][Y`Gh]a a`Yb`Ui g`XYf
Dc`]h]_ž`XUfi bhYf`Ui W`GhUXhfUh`C`j] Yf`GW`fi cZZYbY[Yf`j cb`XYb
; fØbYbž`nY][Yb`g]W`g_Ydh]gW`i bX`j Yfk Y]gYb`Ui ZUbXYfY
GhUbXcfhYž`X]Y`a Ò[`]W`Yfk Y]gY`VYggYf`[YY][bYh`k`ÀfYbž`k]Y`XYb
FØXYg\Y]a Yf`D`Uhn`]b`K`]a YfgXcfZcXYf`XYb`GhY]bd`Uhn`]b
7\Uf`chhYbVi f["

K Y]\bUW`hga`Àf`_hY`i bX`_i`_]bUf]gW`Y
<][\`][\hg

⊕a]hYb`X]YgYf`9bhk]W`_i b[Yb`k]fX`6Yf`]b`Ui W`]b`XYf
Jcfk Y]\bUW`hgnY]h`ni a`GW`a Y`nh]Y[Y`ZØf`_i`]bUf]gW`Y
9f`YVb]ggY`"K]Y`A GB`VYf]W`hYhž`n]Y\Yb`X]Y`K Y]\bUW`hga`Àf`_hY`]b
XYf`GhUXh`U`Y`F`Y[]ghYfž`i a`XYb`6Ygi W`Yfb`Y]b`i bj Yf[Ygg`]W`Yg
9f`YVb]g`ni`V]YhYb`"Jcb`hfUX]h]cbY`Yb`6fUk`ØfghYb`V]g`\]b`ni
]bbc] Uh]j Yb`_i`]bUf]gW`Yb`?fYUh]cbYb`X]Y`5i gk U\`]gh`f]Yg][`i bX
`Àggh`_Y]bY`K`ØbgW`Y`cZZYb`"8]Y`GhUXh]j Yfk UbXY`h`g]W`]b`Y]b
k]bhYf`]W`Yg`K i bXYf`UbXž`XUg`gck c\`9]b\Y]a]gW`Y`U`g`Ui W`
Hci f]ghYb`Ubn]Y`h"

8]Y`?ca V]bUh]cb`Ui g`_i`hi fY`Yb`BYi Yfi b[Yb`i bX`ZYgh]W`Yb
J YfUbghU`hi b[Yb`a UW`h`6Yf`]b`ni`Y]bYa`Ui ZfY[YbXYb`Cfhž`Ub
XYa`]a a`Yf`Yhk Ug`cg`]gh`CV`VY]a`6Ygi W`Y]bYg

K Y]\bUW\hga Uf_hYg'cXYf'VY]a '9f_i bXYb'XYg'bYi Yb
?i `hi fei Ufh)Yfg'Ua ' < UfXYfVYf[d`Uhn' `X]Y' < Ui dhghUXh'V`Y]Vh'Y]b
A U[bYh'ZØf'U`Yž'X]Y'XUg'6YgcbXYfY'gi W\Yb"

6Yf`]b'nY][h'Y]ba U`a Y\ fž'XUgg'Yg'g]W\ 'ghÅbX][`k Y]hYfYbhk]W_Y`h
i bX'UbdUggh"8]Y'_ca a YbXYb'A cbUhY'k YfXYb'nY][Ybž'cV`X]Y
D`ÅbY'ZØf'XYb' < UfXYfVYf[d`Uhn'Ui Z[Y\Yb'i bX'cV`X]Y'GhUXh'\fYb
F i Z'U`g'_i `hi fY`Yg'NYbhfi a `k Y]hYf'ZYgh][Yb'_Ubb"

8YhU]`g	
C fh	< UfXYbVYf[d`Uhnž'%'\$* &' `6Yf`]bž'8Yi hgW\`UbX

6Ygi W\Yb'G]Y'i bg'Ui Z.'a Y]b!VYf`]b"bYh