

6i bXYgk Y]hY`F Unn]U. `5 Wx h`A ÀbbYf`i bX
Y]bY` : fUi `k Y[Yb` < Uggdcgh]b[g
ZYgh[Ybca a Yb`°

6i bXYgk Y]hYf`5_h]cbghU[` [Y[Yb` < Uggdcgh]b[g`Ua
&) "\$*"`&\$&) . `8i fWxgi Wxi b[Yb`]b`6Yf`]b`i bX`Vi bXYgk Y]hni f
6Y_Àa dZi b[`j cb` < Ugg_f]a `]bU`]hÀh"



< c\YbgWx Òb\Ui gYbž`6Yf`]bž`8Yi hgWx`UbX`!`8]Y`\Yi h][Yž`U`g
5_h]cbghU[` [Y[Yb` < Uggdcgh]b[g `VYnY]Wx bYhY` Æ]h]Uh]j Y`k]fX
Vi bXYgk Y]hj ca `6i bXYg_f]a]bU`Ua h`f6? 5Ł`_ccfX]b]Yfh" `I a
*.)) `I \f`Z0\fhYb`9fa]h`Yf`XYg`@UbXYg_f]a]bU`Ua hYg`6Yf`]b`f6? 5Ł
[`Y]Wx`bYi b`8i fWxgi Wxi b[Yb`]b`i bhYfgWx]YX`]WxYb`GhUXhhY`]Yb
Xi fWxž`XUfi bhYf`< c\YbgWx Òb\Ui gYbž`@]Wx hYbVYf[`i bX`BYi _Ò`b"
8]YgY`C dYfUh]cb`VY\UbXY`h`XYb`J YfXUWx`h`Ui Z`gWx`k`Yfk]Y[YbXY
8Y`_hY`k]Y`X]Y`J Yfk YbXi b[`j cb`? YbbnY]WxYb
j YfZUggi b[gk]Xf][Yf`C f[Ub]gUh]cbYb`gck]Y`J c`_gj Yf\Yhni b[`i bX
XUg`6`][Yb`j cb`GhfUZhYhYbž`k]Y`X]Y`GhUUhgUb`k U`hgWx UZh`6Yf`]b
a]hY]`h"

6YhfcZZYb'g]bX']bg[YgUa h'bYi b'DYfgcbYbž'XUfi bhYf'UWkh'A ÀbbYf
i bX'Y]bY': fUi 'ja '5'hYf'j cb'&'V]g'+\$'ž\ fYb''8]Y'Dcghgž'X]Y'ja
NYbhfia 'XYf'9fa]hhi b[Yb'ghY\Ybž'ghUa a Yb'ØVYfk]Y[YbX'Ui g
gcn]U'Yb'A YX]Yb!D'Uhhžcfa Yb'k]Y'Lž: UWVcc_'i bX'H\ fYUXg'gck]Y
Ui g'Y]bYf'gdYn]Z]gWYb': UWVcc_'!; fi ddY''6Y]'XYb
8i fWgi W'i b[Yb'_cbbhYb'k Yfhj c''Y'6Yk Y]ga]hhY'ž'XUfi bhYf'Y]b
]bhYfbYhZÀ\][Yg'9bX[YfÀhž'g]WYf[YghY''h'k YfXYb''8]Y'5i gk Yfhi b[
X]YgYf'6Yk Y]ga]hhY''k]fX'XYfnY]h'žc fh[YZØ\ fh"

I a ZUb[fY]WY Y'A U» bU\ a Yb'ni f'6Y_Àa dZi b[
j cb' < Ugg_f]a]bU`]hÀh

8Yf'5_h]cbghU['gh'HY]'Y]bYg'i a ZUggYbXYfYb'5bgUhnYg'ni f
6Y_Àa dZi b['j cb'ghfUZVUfYb' < Uggdcgh]b[g]b'8Yi hgW'UbXž'XYf
ØVYf'%, \$'dc`nY]'WY'A U» bU\ a Yb']b'a Y\ f'U'g'%(\$
9fa]hhi b[gj YfZ\ fYb'ia ZUggh''žg[YgUa h'k i fXYb'ØVYf'*)
8i fWgi W'i b[gVYgW'ØggY'ia [YgYhnh''9]b'; fc» hY]'XYf
9fa]hhi b[Yb'_cbbhYb'hf]Yfh'g]W'Ui Z'X]Y'j YfgW]YXYbYb
9fgWY]bi b[gZcfa Yb'dc`h]gW'a chj]YfhYf'?f]a]bU`]hÀh fDA ? Łž
k cVY]'Yhk U'nk Y]'8f]hhY''XYf' < Uggdcgh]b[g'U'g'fYW'hga chj]Yfh
Y]b[Yghi ž'k YfXYbž'nY][h'DfYggYdcfhU''

8]Y'Ni bU\ a Y'Ub' < Ugg_f]a]bU`]hÀh]gh'U'Ufa]YfYbX''@Ui h'XYb
U_hi Y''Yb'NU\`Yb'j ca '6?5'VY']YZYb'g]W'X]Y'fY[]ghf]YfhYb
< Ugg_f]a]bU`]hÀhgZÀ''Y'Ui Z'ØVYf'&'%'\$ž'k Ug'Y]bYa '5bgh]Y['ia
&, ž\$'i 'ja 'JYf['Y]W'ni a 'Jcf'U\ f'Ybhgd]W'h''6YgcbXYfg'XYi h]W
a Ub]ZYgh]YfhY'g]W'X]YgYf'HfYbX'ja '5bgh]Y['ZFY]'ni [Àb['WYf'i bX
a YbgWYbj YfUW'hYbXYf'Yi » Yfi b[Yb']b'gcn]U'Yb'BYh'k Yf_Ybž'X]Y
i bhYf'XYa '6Y[f]Z' < Uggdcgh]b['ni gUa a Yb[YZUggh'k YfXYb"

< UbX`i b[gYa dZY\`i b[Yb'ZØf'6Øf[Yf]bbYb
i bX'6Øf[Yf

5b[Yg]W'hg'X]YgYf'9bhk]W_`i b[Yb'k]fX'Y]bXf]b['W' [YfUhYbž'g]W
U_hj] '[Y[Yb' < Uggdcgh]b[g'ni 'k Y\ fYb''8]Y'Dc`nY]'Ya dZ]Y\`hž
gc`WY'A Y'Xi b[Yb'X]fY_h'VY]'XYb'Øfh]WYb'6Y\ØfXYb'Ubni nY][Yb
cXYf'ØVYf'nYbhfU'Y'A Y'XYghY''Yb'k]Y'F'9gdYW'hž < UhY5]X'cXYf'X]Y

NYbhfU`Y`A Y`XYghY``Y`ZØf`ghfUZVUFY` ð\U`hY`]a` ðhYfbYh`fNA ±
 ?cbhU`h`Ui`Zni`bY\`a`Yb`"8]Y`VYghYb`A`U»`bU\`a`Yb`ni`f`6Y`Àa`dZ`b[
 j`cb`<`Uggdcgh]b[`g`i`a`ZUggYb.

- 5bnY][`Y`VY]`XYf`Dc`]nY]`YfghUhhYb`fj`cf`C`fhcXYf`cb`]bYŁ"
- ?cbhU`h`ni`nYbhfU`Yb`A`Y`XYghY``Yb`Ui`ZbY\`a`Yb"
- <Uggdcgh]b[`g`VY]`gcn]U`Yb`BYhnk`Yf`_Yb`a`Y`XYb"
- FY`Yj`UbhY`Dc`ghg`g]WXYfbž`VY]gd]Y`gk`Y]gY`Xi`fW
 GWfYYbg\`chg"

5b[`Yg]W`hg`XYf`Yf[`fY]ZYbXYb`A`U»`bU\`a`Yb`ni`f`6Y`Àa`dZ`b[`j`cb`
 <Ugg`_f]a`]bU`h`h`i`bX`XYf`Yfa`i`h][`YbXYb`ðhYfj`Ybh]cb`gghfUhY[`]Yb`
 XYf`Dc`]nY]`V`Y]Vh`ni`c`ZYbž`XUgg`X]Y`²`ZYbh`]W`_Y]h`bc`W`
 VYk`i`gghYf`ZØf`X]Y` ;`YZU\`fYb`j`cb`<`Ugg`i`bX`<`YhY`]a` ðhYfbYh`
 gYbg]V`^]g]Yfh`k`]fX"

8YhU]`g	
C`f`h`	<c`YbgW`Òb`U`i`gYbž`6Yf`]bž`8Yi`hgW`U`b`X`
E`i`Y`Y`b`	<ul style="list-style-type: none"> • k`k`k`"VYf`]b"XY • k`k`k`"dfYggYdcfhU``XY • k`k`k`"V`_`U"XY

6Ygi`W`Yb`G]Y`i`bg`Ui`Z.`a`Y]b!VYf`]b`bYh