

6fUbXYbVi f[g'; YgYhnYgfYZcfa . '? f]h]_ 'Ub
l a k Y`h_`U[Yb`i bX`A]hk]f_i b[gfYWX hYb°

6fUbXYbVi f[`d`Ubh; YgYhnYgAbXYfi b[`ni f`9]bgWfAb_i b[
j cb`l a k Y`h_`U[Yb``N]Y``]gh`6Øfc_fUh]YUVVUi ``5_hYi fY
k UfbYb`j cf`5i gk]f_i b[Yb"



6fUbXYbVi f[ž`8Yi hgW`UbX`!`a`@UbX`6fUbXYbVi f[`ghY`Yb
VYXYi hYbXY`JYfAbXYfi b[Yb`VYj cfž`X]Y`X]Y`?`U[YfYWX hY`j cb
l a k Y`hj YfVAbXYb`VYhfYZYb``; Yd`Ubh]gh`Y]b`; YgYhnYgYbhk i fž
XYf`Ui ZX]Y`9]bgWfAb_i b[`X]YgYf`F YWX hY`UVn]Y`hž`i a`6Øfc_fUh]Y
UVni VUi Yb``5``Y`; fU_h]cbYb`]a`@UbXhU[`i bhYfghØhYb`X]YgYb
GWf]hž`k Ug`XUg`J cf`UVYb`VYgcbXYfg`Vf]gUb`h`a`UWX`h`8]Y
l a k Y`hj YfVAbXYž`U`Yb`j cfUb`XYf`BUhi fgW`i hmVi bX`8Yi hgW`UbX
fBUVi łž`Äi »Yfb`YXcW`YfbghY`6YXYb_Yb`i bX`k UfbYb`j cf`Y]bYa
JYfi gh`Ub`?cffY_h]j`i bX`6YhY]`][i b[gfYWX hYb"

l a k Y`ha`]b]ghYf]b`<Ub_U`A`]hY`gh`Xh`VYnY]W`bYh`X]Y`[Yd`UbhYb
ŸbXYfi b[Yb`U`g`FØW`_Y`f`ni`XYb`6Ygh]a`a`i b[Yb`XYg
6i bXYgbUhi fgW`i hm[YgYhnYg``8Yf`; YgYhnYbhk i fZ`g]Y`h`j cfž`XUgg

_ØbZh][`bi f`bcW`6i bXYgfYW`h`ZØf`X]Y`?`U[YfYW`hY`[]hž`k cXi fW`
X]Y`ni g`Ähn`]W`Yb`?`U[YfYW`hY`XYf`l a k Y`hj YfV`ÄbXY`]b
6fUbXYbVi f[`UV[YgW`UZZh`k YfXYb`"GY]h`j]Y`Yb`š\`fYb` \UhhYb
X]YgY`J YfV`ÄbXY`Y]bY`Yfk Y]hYfhY`?`U[YVY`Zi [b]gž`X]Y`bi b
ni fØW`[Ybca a Yb`k YfXYb`gc`""`?`cU`]h]cbgdUfhbYf`6GK `VYhcbhž
XUgg`X]YgY`J Yf`ÄbXYfi b[`b]W`h`U`g`9]bgW`f`Äb`_i b[ž`gcbXYfb`U`g
FØW`_ZØ`fi b[`Ui Z`Y]b`Y]b`Y]h]W`Yg`6i bXYgb]j YUi` `j YfghUbXYb
k YfXYb`a ØggY`": Øf`X]Y`C ddcg]h]cbž`X]Y`Ui g`5Z8`i bX`78I `VYghY`hž
ghY`h`XUg`; YgYhn`Y`XcW`U`g`k]W`h][Yf`: cfhgW`f]hhni f
9Z]n]YbnghY][Yfi b[`XYf`l a k Y`hj Yfk U`hi b[`i bX`ni f
6YgW`Yi b][i b[`j cb`; YbY`a][i b[gj YfZU`fYb`XUf`"

6Øfc`_fUh]YUVVUi` `i bX`B Uhi fgW`i hn

@Ui h`@gi YXXYi hgW`Y`XYQgc`Yb`X]Y`VØfc`_fUh]gW`Yb`<ØfXYb
gdYn]Y`ZØf`?ca a i bYbž`K]fhgW`UZh`i bX`@UbXk]fhgW`UZh`[YgYb`_h
k YfXYb`"8]Y`?`cU`]h]cb`d`Ubh`Y]bY`FYXi n]Yfi b[`XYg
A]hk]f`_i b[gfYW`hg`j cb`B Uhi fgW`i hn] YfY]b][i b[Yb`VY]
6Ui j cf`UVYbž`k Ybb`bi f`[Yf]b[Y`5i gk]f`_i b[Yb`Ui ZX]Y`B Uhi f`i bX
@UbXgW`UZh`ni `Yfk UfhYb`g]bX`"9]b`GcbXYfUi ggW`i gg]a` `@UbXhU[
`Uh`VYfY]hg`XYa` `YbhgdFYW`YbXYb`; YgYhnYb`hk i fZ`ni [Ygh]a` a`h`"

: fUbn]g`_U`GdYfZY`Xž`X]Y`@UbXYgj`c fg]hnYbXY`XYg`6i B8
6fUbXYbVi f[ž`Äi » Yfh`6YZØfW`hi b[Ybž`XUgg`Xi fW`X]Y
; YgYhnYg`ÄbXYfi b[`nYbhfU`Y`XYa c`_fUh]gW`Y`FYW`hY`]a` `l a k Y`h
i bX`B Uhi fgW`i hn`[YZ`Ä`fXYh`k YfXYb`"Fi bX`("\$\$\$`A YbgW`Yb
i bhYfghØ`hnYb`Y]bY`DYh]h]cb`XYg`6i B8`i bX`B UVi`6fUbXYbVi f[
[Y[Yb`X]YgYb`; YgYhnYgYb`hk i fZ`"; `Y]W`nY]h][`i a fY]» h`X]Y`@]b`_Y
a`Ö[`]W`Y`FYW`hgj Yfgh`» Yž`X]Y`Xi fW`X]Y`bYi Y`FY[Y`i b[`]b`?Ui Z
[Ybca a Yb`k YfXYb`_ØbbhYb`"6GK !5V[YcfXbYhYf`5bXf`Ä`j cb
Cggck`g_]ZØ`fh`]\]b[Y[Yb`Ubž`XUgg`XYf`B Uhi fgW`i hn`b]W`h`[Äbn`]W`
Ui Z[Y[YVYb`k YfXY`i bX`X]Y`A]hk]f`_i b[gfYW`hY`VYghY`Yb`V`Y]VYb`"

Ni g`Ähn`]W`Y`6YXYb`_Yb`i bX`5i gV`]W`_

l a k Y`hj YfV`ÄbXY`_f]h]g]YfYb`ni XYa ž`XUgg`[Yd`UbhY`6YVUi i b[Yb
]b`C fhgfUbX`U[Yb`V]g` `\$\$`A YhYf`]bg`GW`i hn[YV]Yh`c`bY
; YbY`a][i b[Yb`a`Ö[`]W`gY]b`gc`Yb`"8UfØVYf`]\]bUi g`gc`Yb`]b

@UjXgWkUZhggWki hn[YV]YhYb`ZØf`5[f]!D\c h c j c`hU]_!5b`U[Yb`_Y]bY
; YbY\`a][i b[Yb`a Y\`f`YfZc fXYf`]Wk`gY]b`"9]b`_`UfYf` : c_i g`XYg
; YgYhnYg`]Y[h`Ui Wk`XUfUi Z`6Øfc`_fUh]Y`]a` <cWk UggyfgWki hn
UVni VUi Yb`"I a k Y`ha]b]ghYf]b`A]hY`gh`Xh`Uh`XYb`J cfk i fZ`XYg
8Ya c`_fUh]YUVVUi g`ni fØW_[Yk]YgYb`i bX`VYhcbh`XUgg`X]Y
VYghY\`YbXYb`A]hk]f_i b[gfYWk hY`Ui Wk`k Y]hYf\]b`[Y`hYb`k ØfXYb`"
8]Y`7\`UbWb`Ui Z`Y]bY`VfY]hY`Ni gh]a a i b[`XYg` ; YgYhnYg`]a
@UjXhU[`ghY\`Yb`b]Wk`h`gWk`Y`Wk`h`"

8]Y`_ca a YbXYb`HU[Y`k YfXYb`nY][Yb`ž`k]Y`g]Wk`X]Y`dc`]h]gWk`Y
@UjXgWkUZh]b`6fUbXYbVi f[`a]h`X]YgYa`J c f g h c`»`k Y]hYf
Yb`hk]W`Y`b`k]fX`"J]Y`Y`5`_hYi fY`g]bX`g]Wk`Y]b][ž`XUgg
6Øfc`_fUh]YUVVUi `b`c`h`k`Y`b`X][`]gh`ž`X`c`W`k`X]Y`6YXYb`_Yb`\]bg]Wk`h`]Wk`
Y]bYg`a`Ò[`]Wk`Yb`J`Yf`i`ghYg`Ub`I a k Y`h`i`i`b`X`B`U`h`i`fgWk`i`hmfYWk`hYb
g]bX`i`b`Ø`V`Y`f`\`Ø`f`V`U`f`"8]Y`A`Y]bi b[gj`YfgWk]YXYb`\Y]hYb`nk]gWk`Yb
?cU`]h]cb`i`b`X`I a k Y`h`j`YfV`Å`b`X`Y`b`k`Yf`X`Y`b`a`]h`G]Wk`Yf`\Y]h`k`Y]hYf`\]b
ZØf`8]g_i`gg]cbYb`gcf[Yb`"

8YhU]`g	
Cfh	6fUbXYbVi f[ž`8Yi hgWk`UbX
EiY`Yb	<ul style="list-style-type: none"> • k k k "fVV&("XY • k k k "gi YXXYi hgWk`Y"XY

6Ygi Wk`Yb`G]Y`i`bg`Ui`Z.`a`Y]b!VYf`]b`"bYh