

6fUbXYbVi f[``Y]XYh'i bhYf K UggYf_bUdd\Y]h' `J YfVchY `ØVYfU``]a GØXYb °

5_hi Y``Y`K UggYfYbhbU\ a Yj YfVchY`]b`6fUbXYbVi f[
Ui Z[fi bX`g]b_YbXYf`DY[Y`ghÅbXY. `I fgUW\Ybž`VYhfcZZYbY
F Y[]cbYb`i bX`bUW\U`h][Y`@Øgi b[Yb"



6fUbXYbVi f[ž`8 Yi hgW\`UbX`!`#`XYb`YhnhYb`K cW\Yb`g]bX`X]Y
K UggYfdY[Y``]b`j]Y`Yb` ; Yk ÅggYfb`6fUbXYbVi f[g`XfUgh]gW\
[Ygi b_Yb``8]Yg`]gh`VYgcbXYfg`]b`XYb`gØX`]W\Yb`i bX`k Ygh`]W\Yb
F Y[]cbYb`XYg`@UbXYg`gdØfVUfž`k c`a Y\fyfy`GhÅXhY`i bX
@UbX_fY]gY`K UggYfYbhbU\ a Yj YfVchY`cXYf`!Y]bgW\ fÅb_i b[Yb
Yf`UggYb`\UVYb``6YhfcZZYb`g]bX`i bhYf`UbXYfYa`6fUbXYbVi f[`Ub
XYf`<Uj Y`ž`k c`gY]h`XYa``%``ž``]X]Y`9bhbU\ a Y`j cb
C VYfZÅW\Yb[Yk ÅggYfb`i bhYfgU[h`]ghž`i bX`XYf`@UbX_fY]g
<Uj Y``UbXž`XYf`YVYbZU``g`gY]h`5bZUb[`ž``]K UggYfYbhbU\ a Yb
j c``ghÅbX][`j YfV]YhYh`#Zcfa Uh]cbYb`j cb`fVV&(`nY][Ybž`XUgg`]b
j]Y`Yb`i: Å``Yb`X]Y`Bi hni b[`j cb`Di a dj cff]W\hi b[Yb`ni f

K UggYfYbhbU\ a Y`b]W\h'a Y\ f[YghUhhYh']ghž`k Å\ fYb`X`X]Y
J Yfk YbXi b[`j cb`i ;]Y» _UbbYb`]b`A U» Ybž`k]Y`Yhk U`]a
C VYfgdfYYk U`X!@Ui g]hnž`k Y]hYf\]b`a Ò[`]W\`V`Y]Vh"

8]Y`GhUXh`7c hVi g`gck]Y`g]YVYb`k Y]hYfY`@UbX_fY]gYž`XUfi bhYf
GdfYY!BY]» Y`i bX`9`VY!9`ghYfž`\UVYb`YVYbZU`g`A U» bU\ a Yb`ni f
9]bgW\ fÅb_i b[`XYf`K UggYfYbhbU\ a Y`[YhfcZYb``8]Y
Hf]b_k UggYfj Yfgcf[i b[`V`Y]Vhj cfYfgh[Yg]W\Yfhž`XcW\`X]Y
6Y\ ÒfXYbž`Y]bgW\`Y]» `]W\`XYf`GhÅXhY`DchgXUa`i bX`Cghdf][b]hn!
F i dd]bž`VYfY]hYb`VYfY]hg`5``[Ya Y]bj YfZØ[i b[Yb`ni f`k Y]hYfYb
FY[i `]Yfi b[`XYf`K UggYfYbhbU\ a Y`j cf`` ð`5bVYhfUW\h`XYf
U_hi Y``Yb`G]hi Uh]cb`k]fX`Ub`X]Y`6Øf[Yf`UddY``]Yfhž
j YfUbhk cfhi b[gj c``a]h`K UggYf`i a ni [Y\Ybž`XU`ZUgh`U``Y
:`]Y» [Yk ÅggYf`]a`i`@UbX`ni`k Yb][`K UggYf`ZØ\ fYb"

? `]a Uk UbXY`i bX`K UggYf_bUdd\Y]h

8]Y`Ub\ U`hYbXY`HfcW_Yb\Y]h]gh`b]W\h`bi f`Y]b`hYa`dcfÅfYg
DfcV`Ya ž`gcbXYfb`ghY\`h]a`?cbhYI h`Ub[Zf]gh][Yf`_`]a Uh]gW\Yf
J YfÅbXYfi b[Yb``8 Ug`I a k Y`hVi bXYgUa h`k Y]gh`XUfUi Z`]\bž`XUgg
K UggYf_bUdd\Y]h]b`8Yi hgW\`UbX`a i`h]ZU_hcf]Y``Y`I fgUW\Yb`\Uhž
XUfi bhYf`_`]a Uh]gW\Y`6YX]b[i b[Ybž`K UggYfei U`]hÅhgdV`Ya Y
i bX`XYf`9]bZi gg`j cb`6Yf[VUi ``Ni XYa`[]Vh`Yg`Y]bYb`ghY][YbXYb
K UggYfVYXUfZ`]b`XYf`@UbXk]fhgW\UZh`i bX`]b`A Yhfc`dc`fY[]cbYbž
k Ug`X]Y`G]hi Uh]cb`k Y]hYf`j YfgW\ÅfZh"

5`g`HY]`XYf`8Yi hgW\Yb`5bdUggi b[gghfUhY[]Y`Ub`XYb`?`]a Uk UbXY`
i bX`XYf`B Uh]cbU`Yb`K UggYfghfUhY[]Y`k i fXY`XUg
: cfgW\i b[gdfc`Y_h`K 58?`]a`]bg`@YVYb`[Yfi ZYb``9g`gW\`Å[h
j YfgW\]YXYbY`@Øgi b[gUbgÅhnY`ni f`K UggYfVYk]fhgW\UZh`i b[`j cfž
XUfi bhYf`X]Y`J YfVYggYfi b[`XYg`K UggYffØW\`U`hg`i bX`X]Y
: ÒfXYfi b[`j cb`K UggYfYZZ]n]Ybn``8 Ug`Dfc`Y_h`n]Y`h`XUfUi Z`UVž`X]Y
Ni gUa`a YbUfVY]h`nk]gW\Yb`j YfgW\]YXYbYb`K UggYfj YfVfUi W\Yfb
ni`ghÅf_Yb`i bX`fY[]cbU`gdYn]Z]gW\Y`A U» bU\ a Yb`ni`Ybhk]W_Y`b"

Ni _ØbZh][Y`< YfUi gZcfXYfi b[Yb`i bX
@Øgi b[Yb

8]Y'<YfUi gZcfXYfi b[Yb'XYf'ni _ØbZh][Yb'K UggYfj YfZØ[VUf_Y]h
k YfXYb'U'g'_ca d`YI`i bX'gWk Yf'dfc[bcgh]n]YfVUf'Yf_Ubbh"
6YfY]hg`Yhnh'g]bX'j]Y`Y`F Y[]cbYb'8Yi hgWk`UbXg'j cb'g]b_YbXYf
K UggYfj YfZØ[VUf_Y]h`VYhfcZZYbž'i bX`Yg`Xfc`h`X]Y`9bghY`i b[
cXYf`J YfgWk`ÀfZ] b[`j cb`Bi hni b[g_cbZ]_hYb"5b`X]YgYf`GhY`Y`k]fX
X]Y`Bchk YbX][_Y]h`ZØf`Y]bY`[YfYWk`hY`J Yfgcf[i b[`U`Yf
Bi hnYf[fi ddYb`i bX`Y]bY`gh`Àf`_YfY`6YfØW_g]Wk]h][i b[`bUhØf`]WkYf
² _cgmghYa Y`]b`XYf`K UggYfVYk]fhgWk`UZh] b[`VYgcbXYfg`XYi h]Wk"

Ni gÀhn`]Wk`ni`XYb`U`hi Y`Yb`K UggYfYbhbU`a Yj YfVchYb`U`h`Ui Wk`
Va VZ!k UI `A U» bU`a Yb`Yf[f]ZZYbž'i a`X]Y`K UggYfj YfZØ[VUf_Y]h
`Ub[Zf]gh][`ni`g]WkYfb"8Uni`[Y`Øfh`X]Y`j YfdZ]Wk`hYbXY`9fZUggi b[
j cb`6Yk`ÀggYfi b[ga Yb[Yb`i bX`X]Y`9]bZØ`fi b[`j cb
ghUbXUfX]g]YfhYb`X]_UhcYfYbž'i a`J Yf[`Y]WkY`nk]gWkYb
j YfgWk]YXYbYb`Ghi`X]Yb`ni`Yfa`Ø[`]WkYb"8]YgY`9a dZY`i b[Yb
g]bX`Yb`hgWkY]XYbXž'i a`X]Y`K UggYfVYk]fhgWk`UZh] b[`Ui ZY]bY
bUWk`U`h][Y`; fi bX`U[Y`ni`ghY`Yb`i bX`_ØbZh][Y`?cbZ]_hY`ni
j Yfa Y]XYb"

8YhU]`g	
Cfh	6fUbXYbVi f[ž8Yi hgWk`UbX
Ei Y`Yb	<ul style="list-style-type: none"> • k k k "fVV&("XY • k k k "Va VZ!k UI "XY • k k k "i a k Y`hVi bXYgUa h"XY

6Ygi WkYb`G]Y`i bg`Ui Z.`a Y]b!VYf`]b"bYh