

6Yf`]bYf': fY]VÀXYf'ØVYfZØ`h. 'Dc`]nY]
a U\bh'ni f'; YXi `X`VY]'<]hnY°

6Yf`]bYf': fY]VÀXYf'ØVYfZØ`h'Ua ' &"\$* "&\$&) `k Y[Yb
Gca a Yf\]hnY/Dc`]nY]'UddY``Yfh'Ub'6Ygi WXYf'ni f
FØW_g]W\hbU\ a Y"



6Yf`]bž'8Yi hgW\`UbX`!`A]h'fY_cfxhYa dYfUhi fYb'ØVYf'' \$'; fUX
a Y`XYhYb`X]Y'6Yf`]bYf': fY]VÀXYf'Ua `j Yf[Ub[YbYb'GcbbhU[`Y]bYb
i bYfk UfhYhYb'5bghi fa "'8]Y'6ÀXYfvYhf]YVY`]b'6Yf`]b`k UfYb
nY]hk Y]gY'ØVYfZØ`h'i bX'a i gghYb'gc[Uf'H]W_Yh!J Yf_Ui Zgghcddg
j Yf\Àb[Yb"'#Y]b][Yb': fY]VÀXYfb`_cbbhYb`Ui Z[fi bX`XYf`c\Yb
B UW\ZfU[Y`_Y]bY`k Y]hYfYb'6UXY[ÀghY`Y]b[Y`UggYb`k YfXYb"'8]Y
Dc`]nY]'ghY`hY'g]W\`j cf`C fh'Ui Zi bX`]bZcfa]YfhY`X]Y'6Ygi WXYf'ØVYf
X]Y`Ub\U`hYbXYb`K UfhYnY]hYbž']bgvYgcbXYfY`]b`XYb`VY`]YVhYb
6ÀXYfb`k]Y`K i`\`Y]XY'i bX`A Uf]YbXcfZ`#Y]bYa `k Y]hYfYb
VY_UbbhYb'6UXYcfhž`XYa `GhfUbXVUX`C fUb_YgYYž`k i fXYb
8i fW\gU[Yb`[Ya UW\hž`i a `X]Y'6Ygi WXYf`XUni `ni `VYk Y[Ybž`bUW
<Ui gY`ni `[Y\Yb`i bX`XYb`a Y]gh'ØVYfZØ`hYb'6UXYhU[`ni `VYYbXYb"

8 Ug`U_hi Y`Y`K YhhYf`XØfZhY`X]Y`G]hi Uh]cb`]b`XYb`6Yf`]bYf
: fY]VÀXYfb`bcW`j YfgW`ÀfZYbž`ni a U`X]Y`HYa dYfUhi fYb
j cfUi gg]W`h]W`Ub`U`hYb`k YfXYb``8]Y`5bZ`À``[_Y]h`ZØf`Y]b
ØVYfZØ`hYg`6UXYj Yf[bØ[Yb`nY][h'g]W`Ui W`]a`?cbhYI h`XYf
7cfc bU!DUbXYa]Yž`]b`XYf`X]Y`6ÀXYf`]\fY`FY[Y`b`Ub[YdUggh
\UVYb``6YgcbXYfY`6YUW`hi b[`k`]fX`XUVY]`XYa`bYi Yb`Cb`]bY!
H]W`_Yhj YfZU`fYb`[YgW`Yb`_hž`XUg`gY]h`X]YgYf`GU]gcb`]b`?fUZh`]gh"
@Ui h`h]d!VYf`]b`a ØggYb`X]Y`H]W`_Yhg`bi b`j cfUV`ZØf`Y]b
VYgh]a`a hYg`NY]hZYbghYf`cb`]bY`[Y`_Ui Zh`k YfXYbž`k Ug`XYi h`]W`X]Y
5bnU`X`Yf`[`Y]W`nY]h][Yb`6UXY[ÀghY`fY[i`]YfYb`gc``"

B Yi Y`6YX]b[i b[Yb`ZØf`XYb` : fY]VUXVYgi W`

8]Y`FY[Y`i b[Yb`gY`Yb`j cfž`XUgg`a U]a U`Y]bY`K cW`Y]a`J cfUi g
V]g`ni`ZØbZ`H]W`_Yhg`Yfk cfVYb`k YfXYb`_ØbbYb``8]YgY`g]bX
dYfgcbU`]g]Yfhi bX`gc``Yb`gca`]h`Y]bY`F ØW`_j YfZc`[VUf`_Y]h
[Yk`À`f`Y]ghYb``9]b`; fi bX`ZØf`X]Y`9]bZØ`fi b[`X]YgYf`A U`bU`a`Y
k Uf`XYf`A`]ggVfUi W`X`Yg`i fgdfØb[`]W`ZfY]Yb`9]bhf]h`hg`ZØf
?`Y]b`_]bXYf`i bhYf`ZØbZ`Z`À`fYbž`XYf`a`]h`Yfk`Y]Y`Y]b[YghY`h`k`i`fXY`
GhUhhXYggYb`VYhf`À[h`XYf`9]bhf]h`bi b`ž`\$`9i`fc``8]Y`bYi`Y
FY[Y`i b[`gW`]Y» h`YXcW`A`YbgW`Yb`c`bY`X][`]hU`Y
NU`i`b[ga`Ò[`]W`_Y]hYb`Ui gž`k Ug`_f]h]g]Yfh`k`]fX"

8Yf`Cb`]bY!J Yf`_Ui Z`YfZcfXYfh`Ui W`X]Y`ghf]_hY`9]b`U`hi b[`XYf
5VghUbXgfY[Y`b``6Y]`B]W`hY]b`U`hi b[`Xfc`Yb`GW`]Y»i b[Yb`XYf
: fY]VÀXYfž`k Ug`X]Y`G]hi Uh]cb`bcW`_ca`d`n]YfhYf`a`UW`h`b`X]YgYa
Ni gUa`a`Yb`Ub[`UVYb`Ui W`b`UVYf`XYf`6ÀXYf7UfX`X]Y
A`Ò[`]W`_Y]hž`ZØbZ`_cghYbZfY]Y`H]W`_Yhg`dfc`K`cW`Y`ni`Vi`W`Yb`/Yg
VYghY`Yb`YXcW`6YXYb`_Ybž`XUgg`X]YgY`FY[Y`i b[`ni`f
D`UhnV`cW`_Yfi b[`ZØ`fh`K`À`fYbX`X]YgYg`GmghYa`ZØf`j`Y`Y`Y]bY
9f`Y]W`hYfi b[`V]YhYhž`a`UW`h`XYf`UXa`]b]ghfUh]j`Ui`Zk`YbX][`Y
F ØW`_ [UVYgYfj`]W`ZØf`b]W`h`[Ybi`hnhY`H]W`_Yhg`X]Y`Bi`hni`b[
_ca`d`n]YfhYf"

DfY]gghY][Yfi b[Yb`i bX`< YfUi gZcfXYfi b[Yb

Ni g`À`h`]W`ni`X]YgYb`J Yf`À`bXYfi b[Yb`ghY][Yb`X]Y`9]bhf]h`hgd`fY]gY`]b
XYf`GU]gcb`&\$&) i a`i`ž`+`i`]a`J Yf[`Y]W`ni`a`J cf`U`fž`k`À`fYbX

X]Y`J YfVfUi W\YfdFY]gY`Yhk U`&ž%i`ni [Ybca a Yb`UVYb"@Ui hi
GhYfb`a ØggYb`6Ygi W\Yf`g]W`U`gc`b]W`h`bi`f`Ui Z`Ub[Y
K UfhYnY]hYbž`gcbXYfb`Ui W`Ui Z`\Ø\YfY`?cghYb`Y]bghY`Yb"

5i Z`XYf`UbXYfYb`GY]hY`nY][Yb`X]Y`UbghY][YbXYb`9]bhf]hrgdFY]gY
Ui W`Y]bY`_Y]bYfY`ghfi`_hi`fY`Y`J Yf`ÅbXYfi`b[ž`XU`X]Y
Xi`fW`gW`b]h`]W`Y`9ffY]W`VUf`_Y]h`Y]bYg`:`fY]VUXYg`]b`8Yi`hgW`UbX
VY]`%\$`A`]bi`hYb`Y[hž`k`cVY]`ÅbX`]W`Y`F`Y[]cbYb`XUj`cb`UVk`Y]W`Yb
_ØbbYb`"9]b`d`c`g]h]j`Yg`NY]W`Yb`ZØf`X]Y`6fUbW`Y`]gh`XYf`5bgh]Y[
bYi`Yf`5i`gni`V]`XYbXYf`]b`XYf`5i`gV]`Xi`b[`ni`:`UW`Ub[YghY`hYb`ZØf`
6ÅXYfVYhf]YVYž`XYf`]b`XYb`YmnhYb`d\`fY`i`a``&+ž)`i``[Ygh]Y[Yb`]gh"

8]Y`_`VYfgW`bY]Xi`b[`nk`]gW`Yb`X]YgYb`<YfUi`gZcfXYfi`b[Yb`i`bX
XYf`BUW`ZfU[Y`bUW`_Ø\`YbXYb`9fZ]gW`i`b[Yb`Ub`\Y]»Yb
Gca`a`YfhU[Yb`gc`f[h`ZØf`Y]bYb`gdUbbYbXYbž`k`Ybb`b]W`h`gc[Uf
Ub[YgdUbbhYb`Gca`a`Yf`]b`XYb`6Yf`]bYf`:`fY]VÅXYfb"

8YhU]`g	
C fh	6Yf`]bž`8Yi`hgW`UbX
E i`Y`Yb	<ul style="list-style-type: none">• k k k "fVV&("XY• k k k "h]d!VYf`]b"XY• k k k "ghYfb"XY

6Ygi W\Yb`G]Y`i`bg`Ui`Z.`a`Y]b!VYf`]b"bYh