

6ÄW_Yf\ UbXk Yf_ 'ZcfXYfh'9f\ U`h'XYg 6Uf[Y`Xg'ZØf`X]Y`? i bXgWÅ UZh

9fZU\ fYb`G]Y`ja `5fh]_Y`ž`k Ufi a `6Uf[Y`X`ZØf`XUg
6ÄW_Yf\ UbXk Yf_`i bj Yfn]WÅ hVUf`V`Y]Vh"8Yf`NYbhfU`j YfVUbX
XYg`8Yi hgWÅ Yb`6ÄW_Yf\ UbXk Yf_g`ZcfXYfhž`XYb`Ni [Ub[`ni
6Uf[Y`X`ni `g]WÅ Yfb`i bX`X]Y`6YXYi hi b[`XYg`6Uf[Y`Xg`ZØf
?i bXYb`i bX`6Yhf]YVY`ni `i bhYfghfY]WÅ Yb"@YgYb`G]Y`a Y`f
ØVYf`X]Y`<YfUi gZcfXYfi b[Yb`i bX`DYfgdY_h]j Yb`i]b`XYf
8]g_i gg]cb`i a `X]Y`Ni _i bZh`XYg`NU\`i b[ga`]hhY`g`6Uf[Y`X`



6Uf[Y`X. '9]b`i bj Yfn]W hVUfYf`DZY]`Yf`]a
6ÄW_Yf\UbXk Yf_

6Yf`]bž`&&"\$, "&\$&(' '8Yf`NYbhfU`j YfVUbX`XYg`8Yi hgWYb
6ÄW_Yf\UbXk Yf_g`\Uh`_Øfn`]W`X]Y`9f[YVb]ggY`Y]bYg`8]U`c[g`XYf
6i bXYgVUb`_ØVYf`X]Y`Ni`_i bZh`XYg`6Uf[Y`Xg`U`g`VYXYi hYbX
\Yfj cf[Y\cVYb"8]YgYf`8]U`c[`gW`Y» h`nU\`fY]WY
n]j`][YgY`gW UZh]WY`C f[Ub]gUh]cbYb`Y]b`i bX`nY][h`XYb
Ub\U`hYbXYb`K Yfhj cb`6Uf[Y`X]b`XYf`\Yi h][Yb`; YgY`gW UZh"

⊕`Y]bYf`NY]hž`]b`XYf`VUf[Y`X`cgY`NU\`i b[ga Yh\cXYb`]a a Yf`a Y\`f

Ub`6YXYi hi b[` [Yk]bbYbžV`Y)Vh`6Uf[Y`X`Z0f`j]Y`Y`6ÅW_YfY]Yb`i bX
XYfYb`?i bXgWÅ UZh`Y]b`nYbhfU`Yf`6YghUbXhY]`XYg`9]b_Ui Zg``8f"
: f]YXYa Ubb`6Yf[ž`<Ui dh[YgWÅ ÅzhgZ0\ fYf`XYg`NYbhfU`j YfVUbXgž
VYhc bž`XUgg`6Uf[Y`X`b]WÅ h`V`c» `Y]bY`NU\`i b[gcdh]cb`XUfghY``hž
gcbXYfb`Ui WÅ `Y]bY` : cfa `XYf`5`hU[gg]WÅ Yf\Y]h`V]YhYh`` 6Y]
hYWÅ b]gWÅ Yb`Gh0fi b[Yb`cXYf`]b`?f]gYbnY]hYb`_0bbYb`A YbgWÅ Yb
Ui Z`6Uf[Y`X`ni f0W_[fY]ZYb`i bX`]\fY`9]b_Åi ZY`Zc fhgYhnYb ž`Yf`_`Åfh
6Yf["

8]Y`U_hi Y``Yb`H\Ya YbdUd]YfY`XYf`6i bXYgVUb_ž`Ub`XYfYb
9bhk]W_`i b[`XYf`NYbhfU`j YfVUbX`VYhY]`][h`k Ufž`VY`Y[Ybž`XUgg
j]Y`Y`J YfVfUi WÅ Yf`hfch`XYg`k UWÅ gYbXYb`5b[YVchg`Ub
Y`Y`_hfc b]gWÅ Yb`6YnU\`a 0[`]WÅ _Y]hYb`bUWÅ `k]Y`j cf`XYb`K i bgWÅ
\UVYbž`VUf[Y`X`cg`ni `VYnU\`Yb``; `Y]WÅ nY]h][` []Vh`Yg`6Yf]WÅ hY`0VYf
X]Y`GWÅ`]Y» i b[`j cb`6Ub_Z`]U`Yb`i bX`X]Y`ni bY`a YbXYb
GWÅ k]Yf][_Y]hYbž`6Uf[Y`X`Y]bni nU\`Yb`` ; YfUXY`_`Y]bY`i bX
a]hhY`ghÅ bX]gWÅ Y`6Yhf]YVY`ghY`Yb`j cf`<YfUi gZcfXYfi b[Yb`VY]`XYf
6Uf[Y`X] Yfgcf[i b[`žgc`6Yf[`k Y]hYf``8Yf`NYbhfU`j YfVUbX`_`Uh
g]WÅ `XYg`U`V`YbhgWÅ]YXYbž`]a `FU`a Yb`XYg`J YfVUbXg` 6Uf[Y`X
nÅ\`h`Y`"J" `U_hj`Z0f`X]Y`G]WÅ YfghY``i b[`XYg`Ni [Ub[g`ni`6Uf[Y`X
Y]bni hfYhYb"

8]Y`F`Y`Yj Ubn`X]YgYf`H\Ya Uh]_`b]a a h]b`i bgYfYf`ni bY`a YbX
X][]hU`]g]YfhYb`K Y`h`ni ``@Ui h`6Yf[`]gh`6Uf[Y`X`b]WÅ h`bi f`Y]b
:]bUbn]bghfi a Ybž`gcbXYfb`gd]Y`h`Ui WÅ `Y]bY`YbhgWÅ Y]XYbXY`F`c``Y
Z0f`X]Y` [YgY`gWÅ UZh]WÅ Y`HY]`UVY`` 9]b`Ni [Ub[`ni`6Uf[Y`X`]gh
b]WÅ h`bi f`Z0f`6Yhf]YVY`j cb`6YXYi hi b[žgcbXYfb`g]WÅ Yfh`Ui WÅ `X]Y
I bUV`Å b[][_Y]h`i bX`HY]`UVY`U`Yf`?i bXYb[fi ddYb ž`Yf`_`Åfh`Yf"

K Å\ fYbX`XYf`8]g_i fgY`_`Uh`X]Y`6i bXYgVUb_`YVYbZU`g`VYhc bž`k]Y
k]WÅ h][`Yg`]ghž`X]Y`6YXYi hi b[`XYg`6Uf[Y`Xg`]a `6Yk i gghgY]b`ni
\U`hYb``8f``6Yf[`YVh`Yfj cf.` 8]Y`0ZYb`h]WÅ Y`8]g_i gg]cb`]gh
i bYf`Ågg]WÅ ž`i a `J YfghÅ bXb]g`Z0f`X]Y`DfcV`Ya Uh]_`ni`gWÅ UZZYb"
8Yf`NYbhfU`j YfVUbX`Zc fXYfh`Xf]b[YbXž`XUgg`X]Y` ; YV0\ fYb`Z0f`XYb
I a [Ub[`a]h`6Uf[Y`X` [YgYhn`]WÅ `VY[fYbnh`k YfXYbž`i a `X]Y
k]fhgWÅ UZh]WÅ Y`6Y`Ughi b[`Z0f`X]Y`6Yhf]YVY`ni`gYb`_Yb"

8U`6Uf[Y`X`Ui WÅ`]b`?f]gYbnY]hYb`U`g`ghUV`]g]YfYbXYf` : U_hcf

Zi b[]Yfhz'gY\Yb'g]W\X]Y'6ÄW_Yf'U'g'8]YbghY]ghYf'Z0f'X]Y
U`hÄ[]W\Yb'6YX0fZb]ggY']\fYf'?i bXYb" K]f'a ÖW\hYb
g]W\YfghY`Ybž'XUgg'X]Y'HfUX]h]cb'XYg'6Uf[Y'XnU\`Ybg'Ui W\`_0bZh]
]b'i bgYfYb'; YgW\ÄZhYb'ZcfhVYghY\h ž'gW\]Y»h'6Yf['gY]bY
5i gZ0\fi b[Yb"

, VYf'XYb'NYbhfU`j YfVUbX'XYg'8Yi hgW\Yb
6ÄW_Yf\UbXk Yf_g'Y"J "

8Yf'NYbhfU`j YfVUbX'k i fXY'%- (, '[Y[f0bXYhi bX'j Yfhf]hh'a Y\f'U'g
- "&\$ \$'6Yhf]YVY`]b'XYf'XYi hgW\Yb'6ÄW_Yf'UbXgW\UZh"A]h'0VYf
&') "\$\$\$'6YgW\ÄZh][hYb'i bX'Y]bYa 'Ä\f`]W\Yb'l a gUhn'j cb'%+ž)
A]`]UfXYb'9i fc'\Uh'XYf'J YfVUbX'XUg'N]Y'ž'X]Y'6YX]b[i b[Yb'Z0f
XUg'6ÄW_Yf\UbXk Yf_]b'8Yi hgW\`UbX'U_h]j `ni `j YfVYggYfb"B YVYb
XYf'dc`]h]gW\Yb'J YfhfYhi b[]gh'X]Y': ÖfXYfi b['XYg'B UW\k i W\gYg
Y]b'nYbhfU`Yf'6YghUbXhY]'XYf'J YfVUbXgUfVY]h'Dfc[fUa a Yb'k]Y
6ÄW_a Ub `k YfXYb'[Yn]Y'h'† b[Y'A YbgW\Yb'Z0f'X]Y
6Yfi ZgUi gV]Xi b[]a '6ÄW_Yf\UbXk Yf_'VY[Y]ghYfh"

: 0f'k Y]hYfY' ðZcfa Uh]cbYb`]bhYfYgg]Yfh'G]Y'V]hhY'X]Y' ðhYfbYhgY]hY
k k k "VUYW_Yf\UbXk Yf_"XYž'k c'G]Y'Ui W\X]Y'U_hi Y`Yb
H\Ya YbdUd]YfY'Y]bgY\Yb'_0bbYb"

? cbhU_h'NYbhfU`j YfVUbX'

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ðhYfbYh'k k k "VUYW_Yf\UbXk Yf_"XY

6Ygi W\Yb`G]Y`i bg`Ui Z.`a Y]b!VYf`]b"bYh