

5 fh]ghg`F Yg]XYbW]Yg`Ua `@Ycdc`Xd`Uhn.
? i `hi fY`Y`6Y`YVi b[`Xi fW`i bYfnA`hY
; YgW`]W`hYb

6Yk YfVi b[gZ]gh`Z0f`5 fh]ghg`F Yg]XYbW]Yg`Ua `@Ycdc`Xd`Uhn]b
A]hh`j`Yf`Ab[Yfh`?`0bgh`Yf]bbYb`i bX`b]h]Uhj`Yb`Ui`g`XYa
K`YXX]b[`g]bX`VYgcbXYfg`ni`f`6Yk YfVi b[`Ui`Z[Yfi`ZYb"
9fZU`fYb`G]Y`a`Y`f`0VYf`X]Y` :`0fXYfa`0[`]W`_Y]hYb`i bX`X]Y
6Yk YfVi b[gZ]gh`V]g`ni`a`%\$`GYdhYa`VYf`&\$&("

b`Y]bYf`Ui`ZfY[YbXYb`9bhc`]W`i`b[`AXh`X]Y
6Yn]f_gV0f[Yfa`Y]ghYf]b`j`cb`A`]hh`Z`GhY`ZUb]Y`F`Ya`]b[Yfz
?0bgh`Yf]bbYb`i bX`?0bgh`Yf`X`Uni`Y]b`z`g]W`Z0f`5 fh]ghg`F Yg]XYbW]Yg
Ua `@Ycdc`Xd`Uhn`ni`VYk`YfVYb`"8]YgY`F`Yg]XYbW]Yg`g]bX`HY`Y]bYf
b]h]Uhj`Y`XYg`6Yn]f_gUa`hg`A`]hh`ni`f`_i`hi`fY`Y`b`6Y`YVi`b[`XYg
VY`]YVhYb`D`UhnYg`"8`Ug`N]Y`XYf`Dfc[fUa`a`Y`]gh`Yg`z`i`bYfnA`hY`i`bX
i`bhYffYdf`AgYbh]YfhY` ;`YgW`]W`hYb`i`bX`9fZU`fi`b[Yb`fi`bX`i`a`XYb
@Ycdc`Xd`Uhn`ni`gUa`a`Y`b`i`bX`ni`Xc`_i`a`Ybh]YfYb"

?0bgh`Yf]bbYb`i bX`?0bgh`Yf`U`Yf`GdUfhYb`i bX` ;`Yb`fYg`g]bX
Y]b[Y`UXYb`z`g]W`ni`VYk`YfVYb`"6YgcbXYfg`Yfa`i`h][`h`k`YfXYb
?0bgh`Yf]bbYb`i bX`b]h]Uhj`Yb`Ui`g`XYa`K`YXX]b[`z`g]W`Z0f`X]YgY
Y]bn][`Ufh][`Y` ;`Y`Y[Yb`Y]h`ni`VYk`YfVYb`"8]Y`F`Yg]XYbW]Yg`gc`Y`b`Yg
XYb`Ui`g[Yk`A`hYb`?0bgh`Yf]bbYb`i bX`?0bgh`Yf`b`Yfa`0[`]W`Yb`z
NY]h`Ui`Z`XYa`@Ycdc`Xd`Uhn`ni`j`YfVf]b[Yb`z`i`a`a`]h]j`YfgW`]YXYbYb
`c`_U`Yb` ;`Ya`Y]bgW`U`Z`hYb`]b`J`YfV]bXi`b[`ni`hfYhYb`i`bX
Ui`gni`hUi`gW`Yb`"8`Yf` :`UW`VYfY]W`?i`bgh`z`?i`hi`f`i`bX` ;`YgW`]W`hY
_Ubb`VY]XYf`J`Yfa`]h`i`b[`j`cb`?`cb`hU`hYb`ni`0fh]W`Yb`_i`hi`fY`Y`b
9]b]W`hi`b[Yb`VY`Z]W`gY]b"

:`0f`X]YgY`gdUbbYbXYb`Dfc`Y`_hY`ghY`Yb`]bg[YgUa`h`&)"\$\$\$`ni`f
J`YfZ0[i`b[`z`k`c`VY]X]Y`a`]b]a`U`Y` :`0fXYf`0`Y`dfc`F`Yg]XYbW`i`VY]
)"\$\$\$`Y[`h`8]Y`Dfc`Y`_hY`_0bbYb`UV`C`_hc`VYf`ghUfhYb`i`bX

a ØggYb`V]g`ni a ``%"`8YnYa VYf`&\$&(`UV[YgW`cggYb`gY]b``8]Y
6Yk YfVi b[gZf]gh`ZØf`X]YgY`Y]bn][Ufh][Y` ; Y`Y[Yb`Y]h`YbXYh`Ua ``%\$"
GYdhYa VYf`&\$&(`"

8]Y`[YgUa a Y`hYb` ; YgW`]W`hYb`i bX`9fZU`fi b[Yb`gc``Yb`]b`HYI h!
i bX`J]XYcVY]hfÅ[Yb`ZYgh[Y`U`hYb`k YfXYbž`k cVY`]Y]bY
gY`Vghcf[Ub]g]YfhY`DfÀgYb`hUh]cb`XYf` : cfgW`i b[gYf[YVb]ggY`j cf
Cfh`Ui gXfØW`_]W`Yfk ØbgW`h]gh``8i fW`X]YgY`5fh]ghg`F Yg]XYbW]Yg
k]fX`XYf`_i `hi fY``Y`F Y]W`hi a `i bX`X]Y`J]Y`ZU`h`XYg`@Ycdc`Xd`UhnYg
Yfj cf[Y`cVYb`i bX`[YZY]Yfh"

⇒hYfYgg]YfhY`?Øbgh`Yf]bbYb`i bX`?Øbgh`Yf`Z]bXYb`k Y]hYfY
⇒Zcfa Uh]cbYb`ni f`5i ggW`fY]Vi b[`]b`XYa `VY][YZØ[hYb`D8:!
8c_i a Yb`hcXYf`i bhYf`XYa `A YX]Yb`cbhU`h` _i `hi fa]hhY``: Øf
: fU[Yb`ghY`Yb`X]Y`DfYggYghY``Y`XYg`6Yn]f_gUa hg`A]hhY`dYf`9!A U]
i bhYf`dYfYggY4 VU!a]hhY"VYf`]b"XY`ni f`J YfZØ[i b["A UW`Yb`G]Y`g]W`
VYfY]hž`HY`]Y]bYg`]bbcj Uh]j Yb`_i `hi fY``Yb`Dfc`Y`hg`ni `k YfXYb`i bX
VYk YfVYb`G]Y`g]W`bcW`Y`i hY`ZØf`X]Y`5fh]ghg`F Yg]XYbW]Yg`Ua
@Ycdc`Xd`Uhn`

8YhU]`g

6Ygi W`X`Yb`G]Y`i bg`Ui Z.`a Y]b!VYf`]b"bYh