

5`Ufa]YfYbXYg`B]YXf][k UggYf`Ub`XYf 9`VY. `GW\ZZZU\fh`ghY`h`gh]`°

8]Y`9`VY`Y]XYh`i bhYf`Yi hfYa Yb`B]YXf][k UggYfgh`bXYb`ž`k Ug
GW\ZZZU\fh`i bX`B Uhi f`]b`XYf`Df][b]hn`i bX`8 fYgXYb`ghUf_
VYY]bhf`W h][h`



Df][b]hn`8 Yi hgW`UbX`!`8Yf`K UggYfghUbX`XYf`9`VY`\Uh]b`XYb
`YhnhYb`K cWYb`Y]b`U`Ufa]YfYbX`b]YXf][Yg`B]j YUi`YffY]W h`k Ug
Yf\YV`]WY`5i gk]f`_i b[Yb`Ui Z`X]Y`GW\ZZZU\fh]b`XYf`FY[]cb`\Uh`
@Ui h`fVV&(]gh`XYf`DY[Y`]b`K]hYbVYf[Y`XYfnY]h`Ui Z, \$
NYbh]a YhYf`[YZU`Yb`i bX`_`ObbhY`V]g`A]hY`XYg`A cbUhg`k Y]hYf`Ui Z
V]g`ni`))`NYbh]a YhYf`g]b`Yb``8]Y`6Yfi ZggW\ZZZU\fh]gh`ghUf_
VYhfcZYb`ž`XU`GW]ZY`a]hgW`k YfYf`@UXi b[`XYb`:`i gg`b]W`h`a Y`f
VYZU\fyb`_`ObbYb``8]Yg`a UW`h`XYb`HfUbgdcfh`ØVYf`X]Y`9`VY
XYfnY]hi bk]fhgW`UZh]W`

8]Y`:`c`[Yb`nY][Yb`g]W`b]W`hibi f`]a` ; ØhYfj Yf`_Y`f`GdcfhVcchY
k]Y`? Ubi hYb`i bX`DUXX`Yf`_`ObbYb`nk Uf`XYb`:`i gg`bcW`VYZU\fyb`ž
UVYf`Ui W`g]Y`\UVYb`GW`k]Yf][_Y]hYb```a a Yf`\`Ai Z[Yf`V`Y]VYb`g]Y

Ui ZGUbXVAb_Yb`ghYW_Yb`i bX`a ØggYb`j cb`UbXYfYb`6cc`hYb
VYZfY]h`k YfXYb`"6YgcbXYfg`X]Y` GhfYW_Y`-`nk]gW`Yb`8Òa`]h`i bX
<]hUW_Yf`k Y]gh`a`]h`bi`f`) \$`NYbh]a` YhYfb`K` UggYfh]YZ`_f]h]gW`Y
K` YfhY`Ui` Z`gcXUgg`X]Y`GW`]ZZU`fh`\]Yf`bU`Yni` `i ba` Ò[`]W`]ghž`k`]Y
X]Y`HU[YggW`Ui` `j` Yfa` Yf`h`Ni` XYa` `Uh`X]Y` :` Å`fY`nk`]gW`Yb
@Øh_Ybk`]gW`i` bX`GW`bU_YbVi` f[`]`fYb`6Yhf]YV`Y]b[`YghY`h`"

2 _c`c[]gW`Y`5i`gk`]f`_i` b[`Yb`

8]Y`B]YXf][`k` UggYf`U[`Y`\Uh`b]W`h`bi`f`Ò`_cb`ca`]gW`Yž`gcbXYfb`Ui` W`
Ò`_c`c[]gW`Y` :`c`[`Yb`"8Yf` ;` fi` bXk` UggYfgd]Y[`Y`g]b`hž`i` bX`X]Y
K` i`fnY`b`XYf`6Ài` a` Y`\UVYb`GW`k`]Yf][`_Y]hYbž`Ui` gfY]W`YbX`K` UggYf
Ui` Zni` bY`a` Ybž`k` Ug`ni` `GUi` Yfg`hc`Za` Ub[`Y`ZØ`fYb`_`Ubb`" `ē`8`fYgXYb
g]bX`X]Y`5i`gk`]f`_i` b[`Yb`YVYbZU`g`gdØfVUf`/k`]Y`7`\f]ghc`d`\`Gdf]b[`Yf
j`cb`XYf`GÅW`g]gW`Yb`8Ua` dZgW`]ZZU`fh`VYf]W`hYhž`a` ØggYb`X]Y
 :`U`fhYb`\`Ài` Z][`bYi` `]Yd`Ub`h`k` YfXYb`i` bX`X]Y` [`fc`»`Yb`8Ua` dZYf
j`Yf`_Y`fYb`bi`f`V]g`D]`b]hž`XU`g]Y`a`]h`Y]bYf`b]YXf][`YfYb
5i`g`Ughi` b[`ZU`fYb`a` ØggYb`"

:]gW`Yf`_`U[`Yb`ØVYf`Ui` ghfc`W`_bYbXY`B`YVYbZØggY`i` bX`g]b`_YbXY
GUi` Yfg`hc`Zk` YfhY`]b`XYf`9`VY`"8`]Y`GÅW`g]gW`Yb`6]bbYb`ÅZYb
C`VYfY`VY`\UVYb`gY]h`A`]hY` `đ` b]`_Y]bYb`GW`]Zgj` Yf`_Y`f`a` Y`fž`i` bX
XYf` ;` ØhYfhfUbgdc`fh`k`]fX`Ui` Z`X]Y`9]gYbVU`b`j` Yf`U[`Yf`hž`k` Ug`Ui` h
9i`dYfhYb`k`]Y`A` UbXmi`<`c`Za` Ubb`ni`f`5bdUggi` b[`gghfU`hY[`]Y`]b`NY]hYb
j`cb`B]YXf][`k` UggYf`[`Y`\Øfh`":` Øf`XYb`b]YXYfgÅW`g]gW`Yb`HY]`XYf
i`bhYfYb`A`]hY`YVY`[`]Vh`Yg`YXcW`9bhk` Ufbi` b[`/`Ui` h`XYa
B]YXYfgÅW`g]gW`Yb`@UbXYgVYhf]YV`ZØf`K` UggYfk`]fhgW`UZhi`VYghY`h
_Y]bY`[`YbYfY`Y` ;` YZÅ`fXi` b[`j`cb` :`]gW`Yb`"

Dfc[`bcgYb`i` bX`@Øgi` b[`ga` Ò[`]W`_Y]hYb`

8]Y`Dfc[`bcgYb`XYi` hYb`Ui` Z`_Y]bY`_i` fnZf]gh][`Y`6YggYfi` b[`]\]bž`i` bX
Yg`V`Y]Vh`UVni`k` UfhYbž`c`V`B]YXYfgW`Å[`Y`]a` `_ca` a` YbXYb
NY]hfUi` a` `XYb`K` UggYfghUbX`XYf`9`VY`k`]YXYf`Ub`YVYb`_`ØbbYb`" `ē`
XYf`Nk`]gW`YbnY]h`V`Y]Vh`j`]Y`Yb`6cc`hgVYg]hnyfb`bi`f`XYf`F`Uhž`Ui` Z
 :`U`fhYb`]b`X]Y`VYhfc`ZYbYb`<`UZybVYfY]W`Y`ni` `j` Yfn]W`hYb`"8`]Y
U`_hi` Y`Y`@U[`Y`gd]Y[`Y`h`X]Y`Yfbgh`UZhYb`<`YfUi`gZcfXYfi` b[`Yb`k`]XYfž
X]Y`Xi`fW` `Ub[`Ub`U`hYbXY`Hfc`W`_Yb`Y]h`i` bX`ZY`\`YbXY`

GWbYYgWla Y`nY`j Yfi fgUW`h`k YfXYb" `8]Y`F`Y[]cb`ghY`h`j cf`XYf
B`ch`k YbX][_Y]hž`@`Ògi b[Yb`ni `Z]bXYbž`i a `X]Y`GW`]ZZU`fh`ni
i bhYfgh`h`nYb`i bX`X]Y`K UggYfgh`b`XY`bUW`U`h][`ni `fY[i `]YfYb"

8YhU]`g	
C fh	Df][b]hnž`8Yi hgW`U`bX
E i Y`Y`b	<ul style="list-style-type: none">• k k k "fVV&("XY• k k k "hU[&("XY• k k k "hU[YggW`Ui "XY

6Ygi W`X`Y`b`G]Y`i bg`Ui Z.`a`Y]b!VYf`]b"bYh