

5VgWΛ]YX`j cb`7Uf`ˆ<Y[Ya Ubb.`9]b`ˆYhnhYg : Ygh`Ub`XYf`J c`_gVØ\ bY

5a`ˆ&&"†`b]`&\$&) `ZUbX`]b`XYf`J c`_gVØ\ bY`6Yf`]b`Y]b
5VgWΛ]YXgZYgh`ZØf`XYb`Y]bZi ggfY]WΛYb`8fUa Uhi f[Yb`7Uf`
<Y[Ya Ubb`ghUhh"



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6Yf`]bž`8Yi hgWΛ`UbX`!`5a`ˆ%"'†`]'&\$&) `ZUbX`Ub`XYf`J c`_gVØ\ bY
]b`6Yf`]b`Y]b`5VgWΛ]YXgZYgh`ni`9\ fYb`XYg`Ub[`Ä\ f][Yb
8fUa Uhi f[Yb`7Uf`ˆ<Y[Ya Ubb`ghUhhž`XYf`Ua`-`"A U]`&\$&'`ja`ˆ5`hYf`
j`cb`+`*`ˆ\ fYb`j`Yfg`hc`fVYb`k`Uf"ˆ<Y[Ya Ubb`d`fÄ[hY`XUg`H\YU`hYf`Ub
XYf`J c`_gVØ\ bY`j`cb`XYb`%-`-\$Yf`ˆ\ fYb`V]g`ni`gY]bYa`ˆF`ØW`_hf]`hh
&\$%+`Yf\YV`]WΛ`"8 Ug: Yghž`XUg`Ua`ˆ&&"†`b]`&\$&) `Ui`g[Yf]WΛ`hY`h
k`i`fXYž`Vch`Y]bY`A`]gWΛ`i`b[`Ui`g`A`i`g]_ž`@Ygi`b[Yb`i`bX`d`Yfg`Øb`]WΛ`Yb
9f]bb`Yfi`b[Yb`Ub`Y]bYb`XYf`VYXYi`hYb`XghYb`H\YU`hYfa`UWΛ`Yf`X]YgYf
NY]h`**fVV&(`**ˆVYf]WΛ`hY`hž`XUgg`X]Y`J`Yf`Ub`ghU`hi`b[`i`bhYf`Ub`XYf`Ya
_cg`hYb`c`gY`9]g`WfYa`Y`VY]b`U`hY`hY`i`bX`G`WΛ`Ui`gd]Y`Yf]b`?`Uhf]b
5b[YfYf`Ui`g`Y]bYa`ˆa`Ub]ZYghYb`HYI`h`j`cb`ˆ<Y[Ya Ubb`ˆUgž`k`Y`WΛ`Yg
X]Y`GY\`bgi`WΛ`h`b`UWΛ`h`chU`]hÄ`fYf`C`fX`bi`b[`h\Ya`Uh]g]Y`fhY"

<Y[Ya Ubb'k Uf'ZØf'gY]bY'd\`cgc d\]gWYb'9]bg]W hYb'VY_Ubbh
i bX'ghY`hY'[fi bXgÀh`WXY': fU[Yb'ni 'XYb' Bcfa Yb'XYg'H\YUhf gž
]bXYa 'Yf'X]Y' Bchk YbX][_Y]h'j cb': Y\`Yfb'ja ' _Øbgh'Yf]gWYb
DfcnYgg'VYhcbhY"GY]bY': Å\][_Y]hž'_ca d`YI Y'H\Ya Yb'a]h
Dcd_i `hi f'ni 'j Yfk YVYbž'a UW hY']\b'ni XYa 'ni 'Y]bYf'a Uf_UbhYb
:][i f']a 'XYi hgWYb'H\YUhf"K Å\fybX'XYf': Y]Yf']W_Y]hYb'hfUhYb
dfca]bYbhY'?ØbghYf'k]Y' ¼ cf'@Yj]hi bX'5`YI UbXYf'GWYYf'Ui Žž
i bX'Y]b' C`X]Y!7\cf'XYf'i b]cb'6Yf']b'k ØfX][hY' <Y[Ya Ubbg'@YVY
ni a ': i » VU`" <Y[Ya Ubbg'N]hUhYž'k]Y' F YhYh'X]Y'A Uf_hk]fhgW UZž
gW a Y]» h'XUg'; Y'X'k Y[' i bX' 8 Ug'H\YUhf'ZFU[h'b]W h'bUW'XYa
HcX'cXYf'XYf'i bghYfV`]W_Y]h"9g'ZFU[h'bUW'XYa '@VYb"
VYfØ\fhYb'X]Y'5bk YgYbXYb'i bX'gd]Y[Y'hYb'gY]bY'h]YZ
7\UfU_hYf]gh]_k]XYf"

9]b'K YbXYdi b_h'Ub'XYf'J c`_gVØ\ bY

8]Y'J YfUbgU`hi b['ZUbX'j cf'XYa ' <]bhYf[fi bX'Y]bYg'i a ZUggYbXYb
K UbXY'g'Ub'XYf'J c`_gVØ\ bY'ghUhž'X]Y'g]W' i bhYf'XYf' ¼hYbXUbn
j cb': fUb_7UghcfZØVYf'&) ' ¼\fy`]bk Y['Ybhk]W_Y'h`UhhY"
7UghcfZg'5bgUhn'k Uf'U'g'fUX]_U`i bX']bbcj Uhj 'VY_Ubbhi bX
[]dZY`hY']b'Y]bYf'g]YVYbghØbX][Yb' : Ui gh ! ¼gnYb]Yfi b[ž[YZc`[h
j cb'8cghc'Yk g_]g' 9]b'gWk UWYg' <Yfn "A]h'XYa 'K YWgY`ni
7\ f]g'8YfWc bž'XYf']bhYfbUh]cbU'Y'9j Ybhg'c\ bY'Y]b'ZYghYg
9bgYa V`Y'd`Ubhž'ghY`h'g]W'X]Y': fU[Y'bUW'XYf' _Øbgh'Yf]gWYb
¼XYbh]hÅ'h'XYg'H\YUhf g]b'XYf'Ni _i bZ" _fY]gnY]hi b['k Y]gh'XUfUi Z
\bž'XUgg' <Y[Ya Ubb'j cf'gY]bYb'6YXYb_Yb'ØVYf'8YfWc bg'J]g]cb
k UfbhYž'X]Y' [fi bX'Y[YbXYb'?cbZ]_hYž'X]Y'XUg'H\YUhf
Ui ga UW hYbž'ni '][bcf]YfYb"

<Y[Ya Ubbž'XYf'_Øfn`]W'Y]b'; Ughgd]Y`a]h'7UghcfZg'9bgYa V`Y']b
5j][bcb'UV[YgW'cggYb'\UhhYž'VYhcbhY'X]Y' Bchk YbX][_Y]h'Y]bYg
YfZU\fybYb'i bX'gY`VghghÅbX][Yb'HYUa g'ZØf'_ca d`YI Y
DfcXi _h]cbYb"9f'k Uf'ØVYfnYi [hž'XUgg'7UghcfZg'H\YUhfUfVY]h
g]W'Ui ZY]bYa '_fYUhj Yb' <Ø\Ydi b_h'VYZUbX'i bX'XUgg'XYf': c_i g
Ui Z<Ufa cb]Y'i bX'?cbgYbg'b]W'h]a ' ; Y]ghY'XYg'H\YUhf g'U["8Yf
5VgW]YX'U'g'HY]'XYf', VYf[Ub[gnY]h'VY`Yi W hYh'X]Y
j]Y'gW]W h][Yb' <YfUi gZcfXYfi b[Ybž'a]h'XYbYb'X]Y'J c`_gVØ\ bY
i bX'XUg'H\YUhf'Ub'g]W' _cbZfcbh]Yfh'g]bX"

8]Y '9j c`i h]cb`XYg`H\YUhYfg

8 Ug`H\YUhYf` \ Uh`Y]bY`Ub[Y'; YgW]W hYž`X]Y`V]g`]b`X]Y`5bh]_Y
 ni fØW_fY]W hž`k c`Yg`Y]bY`nYbhFU`Y`F c``Y`]b`XYf'; YgY`gW UZh
 gd]Y`hY`i bX`H\Ya`Yb`k]Y`gcn]U`Y`i bX`dc`]h]gW`Y`A]gggh`bXY
 VY\UbXY`hY"; f]YW]gW`Y`HFU[ÒX]Yb`i bX`?ca`ÒX]Ybž`X]Y`]a
 H\YUhYf`j`cb`8]cbmgcg`]b`5h\Yb`ni`f`5i`ZZØ\fi`b[`_Ua`Ybž`dFÀ[hYb
 XYb`H\YUhYfVYhf]YV`ØVYf`š\`f\i`bXYfhY`\]bk`Y[" , VYf`X]Y
 š\`f\i`bXYfhY`Yf`YVhY`XUg`H\YUhYf`j`]Y`Y`J`Yf`bXYfi`b[Ybž`j`cb`XYf
 NYbgi`f`]a`A]hY`U`hYf`V]g`\]b`ni`f`K]YXYfVY`YVi`b[`k`À`fYbX`XYf
 F`YbU]ggUbW`Xi`fW`DYfg`Òb`]W`_Y]hYb`k]Y`K]`]Ua`G\U`YgdYUfY``
bUXf`VYgW`fY]Vhž`k]Y`XUg`&\$``š\`f\i`bXYfh`Xi`fW`X]Y`5j`Ubh[UfXY
 i`bX`X]Y`gd`À`hYfYb`9]bZØggY`X][]hU`Yf`HYW`bc`c[]Yb`bYi`Y
 5i`gXfi`W_gZcfa`Yb`i`bX`]a`a`Yfg]j`Y`9f`YVb]ggY`Yfa`Ò[`]W`hY"

8]Y`<`YfUi`gZcfXYfi`b[Yb`i`bX`7\UbW`b`XYg`a`cXYfbYb`H\YUhYfg
 g]bX`j]Y`Z`h[ž`Y]bgW`Y»`]W`XYf`6Y]VY\U`hi`b[`XYg`hfUX]h]cbY`Yb
 @] Y!9f`YVb]ggYg`]b`Y]bYf`ni`bY`a`YbX`X][]hU`Yb`K`Y`h"<`Y[Ya`Ubbg
 J`Yfa`À`W`hb]g`i`bX`X]Y`U`_hi`Y`Yb`J`Yf`bXYfi`b[Yb`Ub`XYf
 J`c`_gVØ\`bY`j`Yf`Y]\Yb`XYf`8]g_i`gg]cb`ØVYf`X]Y`Ni`_i`bZi`XYg
 H\YUhYfg`Y]bY`k]W`h[Y`8]a`Ybg]cbž`k`À`fYbX`?Øbgh`Yf`i`bX
 Di`V`_i`a`k`Y]hYf`\]b`Ui`ZXYf`Gi`W`Y`bUW`VYXYi`hi`b[gj`c``Yb
 _i`hi`fY`Yb`9f`YVb]ggYb`g]bX"

8 YhU]`g	
C fh	6Yf`]bž`8Yi`hgW`\UbX
E i`Y`Yb	<ul style="list-style-type: none"> • k k k "fVV&("XY • k k k "_fY]gnY]hi`b["XY • k k k "bUXf"XY

6Ygi`W`Yb`G]Y`i`bg`Ui`Z.`a`Y]b!VYf`]b`b`Yh