

&ž() 'A]``]cbYb '9i fc 'ZØf 'K]hhYbVYf[Y.
5i ZgWk i b['ni f '@UbXYg[UfhYbgWUi
&\$&+ °

K]hhYbVYf[Y 'Yf\À'h'&ž() 'A]``]cbYb '9i fc 'ZØf 'X]Y
@UbXYg[UfhYbgWUi ' '\$&+ " ' †j Ygh]h]cbYb 'j b 'Duf_g'i bX
? 'Y]b[ÀfhYb 'ni f': ÒfXYfi b['XYf '@VYbgei U`]hÀh"



K]hhYbVYf[Yž'8Yi hgWk `UbX '!K]hhYbVYf[Y '\Uh'\Yi hY 'Y]bYb
k]Wk h[Yb 'GWk f]h]b 'F]Wk hi b['XYf '@UbXYg[UfhYbgWUi ' '\$&+
[Ya UWk h' '8]Y 'GhUXh'Yf\À'h'&ž() 'A]``]cbYb '9i fc 'Ub': ÒfXYf[Y 'XYfbž
X]Y'j cb '@UbXk]fhgWk UZhga]b]ghYf]b' < Ub_U'A]hhY`ghÀXh'fGD8 Ł'Ub
XYb 'dUfhY]'cgYb '6Øf[Yfa Y]ghYf'C`j Yf' < Yfa Ubb 'ØVYf[YVYb
k i fXYb "'8]YgY 'Z]bUbn]Y`Yb 'A]hhY`ghUa a Yb 'Ui g'XYb '@YUXYf!
: ÒfXYfi b[Yb 'i bX'g]bX 'ZØf 'X]Y' i a ZUggYbXYb 'l a [YghU'hi b[Yb 'i bX
A cXYfb]g]Yfi b[Yb 'j b'XYf 'GhUXh'j cf[YgY\Yb"

6Øf[Yfa Y]ghYf' < Yfa Ubb 'i bhYfghf]Wk 'X]Y '6YXYi hi b['X]YgYf
: ÒfXYfa]hhY`ZØf 'X]Y' ni _ØbZh[Y '9bhk]W_ 'i b['XYf 'GhUXh' 'A]h'XYf

„ VYf[UVY`gY]`Y]b` ; fc» hY]`XYf`bchk YbX][Yb` ðj Ygh]h]cbYb`ZØf`X]Y
@UbXYg[UfhYbgWU i` [Yg]WXYfh`8]Y`6Ui UfVY]hYb` \ UVYb`VYfY]hg
VY[cbbYbž i bX`XYf`GhUXhdUf_`k i fXY`k Y]hYgh[Y\YbX`[YgdYffhž`i a
D`Uhn`ZØf`X]Y` [Yd`UbhYb`J YfÅbXYfi b[Yb`ni`gWUZZYb"

; Yd`UbhY`I a [YghU`hi b[Yb`ZØf`X]Y
@UbXYg[UfhYbgWU i

: Øf`X]Y`VYj c fghY\YbXYb`I a [YghU`hi b[Yb`g]bX`a Y\ fYfY
? YfbVYfY]WXY`XYf`@UbXYg[UfhYbgWU i` [Yd`Ubh`8Uni` [Y\ ÒfYb`XYf
7`UfU!NYh_]b!DUf_ž`XYf`GhUXhdUf_ž`X]Y`Hf]b_`U`Y`i bX`XYf
K UggYfhi fa ž`gck]Y`XUg` ðbcj Uh]cbgei Ufh]Yf`Ua` ? Ø`nVYf[ž`XYf
GWk UbYbhY]W`i bX`X]Y`?`Y]b[UfhYbUb`U[Y`<YffYbk]YgYb[fi bX`
Ni`XYb`<Ui dha U» bU\ a Yb`nÀ\`Yb`X]Y`GWUZZI b[`bYi Yf
I ZYfVYfY]WXY`Ua`GWk UbYbhY]W`ž`XYf`6Ui`Y]bYf`GhY[Ub`U[Y`i bX
Y]b`9j YbhVYfY]W`ZØf`Y]bY`a cV]Y`6Ø\ bY`gck]Y`]b_`i gj Y`Gd]Y`!
i bX`6Yk Y[i b[gUb[YVchY"

8]Y`BYi [YghU`hi b[`XYf`?`Y]b[UfhYbUb`U[Y`i a ZUggh`X]Y
I a k UbX`i b[``YfghY\YbXYf`DUfnY``Yb`i bX`5bdUggi b[Yb`Ub`XYb
?`]a Uk UbXY`"A]b]ghYf]b`A]hY`ghÅXh`VYhcbhY`X]Y`6YXYi hi b[`j cb
?`Y]b[ÅfhYb`ZØf`X]Y`6]cX]j Yfg]hÅhž`k Ug`X]Y`bUW\`U`h][Y
GhUXhYbhk]W_`i b[`]a`G]bbY`XYf`@UbXYg[UfhYbgWU i`i bhYfghfY]W`h"

B Uhi f`i bX`6Øf[YfVYhY]`][i b[`]a` : c_ i g

8 Ug`?`c b nYdh`XYf`@UbXYg[UfhYbgWU i`gYhnh`Ui ZX]Y`@]h]XYY`XYf
bUW\`U`h][Yb`GhUXhYbhk]W_`i b[``8]YgYg`Zc_ i gg]Yfh`g]W`Ui ZX]Y
fYggci fW`bgW`cbYbXY`K Y]hYfYbhk]W_`i b[`XYf`VYghY\YbXYb
; fØbZÅWYbž`k Ug`ni`f`XUi Yf\`UZhYb`9f\`Ò\i b[`XYf`@YVYbgei U`]hÅh
XYf`6Yk c\`bYf`j cb`K]hYbVYf[Y`VY]hfU[Yb`gc````6Øf[YfVYhY]`][i b[
k]fX`XUVY]`U`g`k]W`h][Yg`9`Ya Ybh`\Yfj cf[Y\`cVYbž`k Ug`g]W
VYfY]hg]`b`j YfgW]YXYbYb` ðZcfa Uh]cbg!`i bX
6YhY]`][i b[gj YfUbghU`hi b[Yb`gY]h`&\$&`' `k]XYfgd]Y[Y`h"

8]Y`[Yd`UbhYb`A cXYfb]g]Yfi b[Yb`]a`GhUXhdUf_`VY]b\`U`hYb
VUff]YfYZfY]Y`K Y[Yž`bYi Y`6Y`Yi W`hi b[Ybž`G]hn[Y`Y[Yb\`Y]hYb`i bX

X]Y`9ff]W\hi b[`j cb`Z0bZ`bUhi fbU\Yb`Gd]Y`d`ÀhmYb" `8]Y
I a [YghU`hi b[`XYg`7`UfU!NYh_]b!DUF_g`gc``j cfUi gg]W\h]W\`ja
5i [i gh`VY[]bbYb"

9]bV`]W_`]b`X]Y`Z]bUb n]Y``Y`I bhYfghØhni b[

8]Y` : ÒfXYfa]hhY``g]bX`HY]`Y]bYf`VfY]hYfYb` ð]h]Uh]j Y`XYg
A]b]ghYf]i a g`Z0f` ðZfUghfi _hi f`i bX`@UbXYgd`Ubi b[ž`XUg`ØVYf`XYb
9i fcdÀ]gW\Yb` : cbXg`Z0f`fY[]cbU`Y`9b`hk]W_`i b[`fØ: F 9Ł`Dfc`Y`_hY
XYf`bUW\`U`h][Yb`GhUXhYb`hk]W_`i b[`i bhYfghØhnh" `8]YgYf
: ÒfXYfhcdZ`k]fX`Ui W\`]b`XYf`U`_hi Y``Yb`9I !Ghfi _hi fZcbXgdYf]cXY
&\$&%!&\$&+` [Ybi hnhž`i a `nYbhfU`Y`C`fhY`i bX`XYfYb`I a [YVi b[
Zi b_h]cbU`ni `ghÅf`_Yb"

ðg[YgUa`h`ghY\Yb`]a `FU\`a Yb`X]YgYg`Dfc[fUa`a`g`, \$`A`]`cbYb
9i fc`9: F 9!A]hhY`ni f`J YfZ0[i b[" `8]Y`GhUXh`K]hhYbVYf[Y`]gh
VYghfYVhž`Xi fW\`X]YgY`A U» bU\`a Y`b]W\h`bi f`]fY`@UbXgW\UZh`ni
j YfgW\ØbYfbž`gcbXYfb`Ui W\`X]Y`gcn]U`Yb`i bX`_i`hi fY``Yb
ðZfUghfi _hi fYb`ni `j YfVYggYfbž`i a `Z0f`X]Y`VYj cfghY\YbXY
J YfUbghU`hi b[`[Yk UddbYh`ni `gY]b"

8]Y`@UbXYg[UfhYbgW\Ui `&\$&+`j Yfgdf]W\h`b]W\h`bi f`Y]bY
5i [Ybk Y]XY`ni `k YfXYbž`gcbXYfb`Ui W\`Y]bYb`VYXYi hYbXYb
GW\f]hh`]b`XYf`bUW\`U`h][Yb`GhUXhYb`hk]W_`i b[`j cb`K]hhYbVYf[Y
XUfni ghY``Yb"

8YhU]`g	
C fh	K]hhYbVYf[Yž`8Yi hgW\`UbX
E i Y``Yb	<ul style="list-style-type: none">• k k k "fVV&("XY• k k k "k]hhYbVYf[Y"XY• a]`"VfUbXYbVi f["XY

6Ygi W\Yb`G]Y`i bg`Ui Z.`a Y]b!VYf`]b"bYh